



STATE OF NEVADA MEETING NOTICE AND AGENDA RESILIENCE COMMISSION

Name of Organization: RESILIENCE COMMISSION
Date and Time of Meeting: TUESDAY, NOVEMBER 20, 2018 – 9:00 AM

Carson City	Address
Division of Emergency Management	State Emergency Operations Center 2478 Fairview Drive Carson City, NV 89701
Las Vegas	Address
Clark County Fire Administration Building	2 nd Floor Multi-Agency Coordination Center 575 E. Flamingo Road Las Vegas, NV 89119
Elko	Address
Elko County School District	850 Elm Street Conference Room #1 Elko, NV 89801

NOTE: Valid photo identification will be required prior to entrance to the Division of Emergency Management building on the Nevada Army National Guard complex in Carson City.

THIS MEETING WILL BE VIDEO CONFERENCED AND/OR TELECONFERENCED BETWEEN THE LOCATIONS SPECIFIED ABOVE BEGINNING AT 9:00 A.M.

The Resilience Commission (Commission) may take action on items marked “For Possible Action.” Items may be taken out of the order presented on the agenda at the discretion of the Co-Chairs. Items may be combined for consideration by the Commission at the discretion of the Co-Chairs. Items may be pulled or removed from the agenda at any time.

Please Note: Witnesses wishing to have their complete testimony/handouts included in the permanent record of this meeting should provide a written or electronic copy to the Resilience Commission administrative support staff. Minutes of the meeting are produced in a summary format and are not verbatim.

- 1. CALL TO ORDER AND ROLL CALL** – Co-Chairs, Chief Caleb Cage, State Administrative Agent (SAA), and Deputy Chief John Steinbeck, Urban Area Administrator (UAA).
- 2. PUBLIC COMMENT**– (Discussion Only) – No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action may be taken. Public comments may be limited to 3 minutes per person at the discretion of the Co-Chairs. Comments will not be restricted based on viewpoint.

3. **APPROVAL OF MINUTES** – (Discussion/For Possible Action) – Co-Chairs, Chief Caleb Cage, State Administrative Agent (SAA), and Deputy Chief John Steinbeck, Urban Area Administrator (UAA). This agenda item will discuss whether or not to approve the minutes of the October 25, 2018, Commission meeting.
4. **OVERVIEW OF THE NEVADA OPEN MEETING LAW** - (Discussion Only) – Samantha Ladich, Senior Deputy Attorney General, The Office of Nevada Attorney General. Ms. Ladich will provide an overview of the Nevada Open Meeting Law, which is covered in Chapter 241 of the Nevada Revised Statutes. The presentation will cover such requirements related to properly noticing meetings, establishing quorum, voting procedures, agenda items, the production of minutes for each meeting, and other items, all of which will be adhered to for the meetings of the Commission.
5. **OVERVIEW OF THE RESILIENCE COMMISSION MEETING TIMELINE** - (Discussion Only) – Karen Hall, Management Analyst, Division of Emergency Management. Ms. Hall will provide an overview of the timeline leading up to and following each of the monthly Commission meetings. This will include dates for every major benchmark leading up to each meeting, including conducting quorum calls, input from members on adding issues related to grants and policies to the agenda, due dates for presentations at upcoming meetings, dates when the agendas will be posted, dates for posting meeting minutes, and other items. Members of the Commission will be provided an opportunity to make suggestions on this timeline before finalization.
6. **OVERVIEW OF THE CURRENT EMERGENCY MANAGEMENT STRATEGIC PLAN AND DEVELOPMENT OF RESILIENCE GOALS AND OBJECTIVES** - (Discussion Only) – Co-Chairs, Chief Caleb Cage, SAA, and Deputy Chief John Steinbeck, UAA. The Co-Chairs will provide an overview of the current Emergency Management Strategic Plan, to include a presentation on how the Statewide Resilience Strategy works to implement its established goals and objectives. The presentation will include a discussion of the next phase of strategic plan development, which will include the State Resilience Goal and Objectives, which will be developed by the Commission in 2019. Commission members will be given an opportunity to discuss the State Resilience Goal and Objectives, and how they will be incorporated into the upcoming strategic plan.
7. **OVERVIEW OF THE NEVADA DISASTER RECOVERY FRAMEWORK** – (Discussion Only) – Suz Coyote, State Recovery Officer, Division of Emergency Management. Ms. Coyote will provide a presentation on the Nevada Disaster Recovery Framework, the current status of implementation of Recovery Support Functions, and how each will interface with the Commission through Component 2 of the Statewide Resilience Strategy.
8. **OVERVIEW OF NEVADA PREPAREDNESS EFFORTS** – (Discussion Only) – Jim Walker, Emergency Management Program Manager, Division of Emergency Management. The Commission will be provided an overview on Nevada’s preparedness efforts and how such efforts will interface with the Resilience Commission and support the Statewide Resilience Strategy.

9. **PRESENTATION ON THE OUTLINE OF THE 2019 RESILIENCE COMMISSION REPORT** – (Discussion Only) – Co-Chairs, Chief Caleb Cage, SAA, and Deputy Chief John Steinbeck, UAA. The Co-Chairs will provide a presentation on the outline of the 2019 Report of the Resilience Commission. This outline will be general in nature and provide a framework for how the report will be developed in the coming year. Members of the Commission will be provided an opportunity to provide input on the outline and make recommendations for what should be included or omitted.
 10. **PRESENTATION ON THE NEVADA HAZARD MITIGATION GRANT PROGRAM (HMGP)** – (Discussion Only) – Janell Woodward, State Hazard Mitigation Officer, Division of Emergency Management. Ms. Woodward will provide information regarding the opportunity for communities throughout the state to participate in the HMGP. Information provided will include the current status of the HMGP components, the timeline for applications, the total money available, what support the state can provide, and the process for recommending the grant priorities to the Federal Emergency Management Agency (FEMA). Members of the Commission will have an opportunity to provide input on the application process, as well as the administration of the grant.
 11. **PRESENTATION ON CAPACITIES THAT ARE RECOMMENDED FOR SUSTAINMENT FOR THE UPCOMING HOMELAND SECURITY GRANT PROGRAM (HSGP)** – (Discussion Only) – Co-Chairs, Chief Caleb Cage, SAA, and Deputy Chief John Steinbeck, UAA. The Co-Chairs will provide a presentation on the requirement to provide recommendations for projects that should be prioritized for sustainment to the Nevada Commission on Homeland Security for the HSGP. Members of the Commission will be provided a list of projects that have been funded in previous years and will be given the opportunity to discuss which capacities the state should continue to fund through this grant program.
 12. **PRESENTATION ON GRANT FUNDING OPPORTUNITIES FOR DEOBLIGATED FUNDS FROM THE HOMELAND SECURITY GRANT PROGRAM (HSGP)** – (Discussion Only) – Kelli Anderson, Emergency Management Program Manager, Division of Emergency Management. Ms. Anderson will provide information regarding the opportunity for communities throughout the state to apply to receive deobligated grant funds under the HSGP. Additional information will be provided on the current status of the grant, the timeline for applications, the total money available, what support the state can provide, and the process for recommending the grant priorities to FEMA. Members of the Commission will have an opportunity to discuss the application process.
 13. **PUBLIC COMMENT** - (Discussion Only) - No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action may be taken. Public comments may be limited to 3 minutes per person at the discretion of the Co-Chairs. Comments will not be restricted based on viewpoint.
 14. **ADJOURN** – (Discussion/For Possible Action)
-

This is a public meeting. In conformance with the Nevada Public Meeting Law, this agenda was posted or caused to be posted on or before **9:00 a.m. on November 15, 2018**, at the following locations:

Las Vegas Governor's Office, 555 E. Washington Avenue, Las Vegas, NV;
Carson City Governor's Office, 101 N. Carson Street, Carson City, NV;
NV State Emergency Operations Center, 2478 Fairview Drive, Carson City, NV;
Clark County Fire Department, 575 E. Flamingo Road, Las Vegas, NV; and
Posted to the Nevada Department of Public Safety's Division of Emergency Management and Homeland Security website located at:

[http://dem.nv.gov/DEM/2018 Nevada Commission on Homeland Security/](http://dem.nv.gov/DEM/2018_Nevada_Commission_on_Homeland_Security/)

Posted on the state meeting website located at: www.notice.nv.gov

We are pleased to make reasonable accommodations for members of the public who are disabled. If special arrangements for the meeting are necessary, or if you need to obtain meeting materials, please notify Karen Hall, Commission support staff, Division of Emergency Management and Homeland Security, 2478 Fairview Drive, Carson City, Nevada 89701 or (775) 687-0300. 24-hour advance notice is requested. Thank you.



NEVADA RESILIENCE COMMISSION

November 20, 2018

Administrative Protocols

[Agenda Items #1, #2, and #3]

- Call to order and Roll Call
- Public Comment
- Approval of Minutes – October 25, 2018

Presenter: *Samantha Ladich*



Overview of Nevada Open Meeting Law

[Agenda Item #4]

CHAPTER 241 - MEETINGS OF STATE AND LOCAL AGENCIES

NRS 241.010	Legislative declaration and intent; requirements for meetings held by teleconference or videoconference.
NRS 241.015	Definitions.
NRS 241.016	Application of chapter; exempt meetings and proceedings; specific exceptions; circumvention of chapter.
NRS 241.017	Board of Regents to establish requirements for student governments.
NRS 241.020	Meetings to be open and public; limitations on closure of meetings; notice of meetings; copy of materials; exceptions.
NRS 241.025	Designee of member of public body not allowed; exception.
NRS 241.030	Exceptions to requirement for open and public meetings; waiver of closure of meeting by certain persons.
NRS 241.031	Meeting to consider character, misconduct or competence of elected member of public body or certain public officers.
NRS 241.033	Meeting to consider character, misconduct, competence or health of person or to consider appeal of results of examination: Written notice to person required; exception; public body required to allow person whose character, misconduct, competence or health is to be considered to attend with representative and to present evidence; attendance of additional persons; copy of record.
NRS 241.034	Meeting to consider administrative action against person or acquisition of real property by exercise of power of eminent domain: Written notice required; exception.
NRS 241.035	Public meetings: Minutes; aural and visual reproduction; transcripts.
NRS 241.0353	Absolute privilege of certain statements and testimony.
NRS 241.0355	Majority of all members of public body composed solely of elected officials required to take action by vote; abstention not affirmative vote; reduction of quorum.
NRS 241.036	Action taken in violation of chapter void.
NRS 241.0365	Action taken by public body to correct violation of chapter; timeliness of corrective action; effect.
NRS 241.037	Action by Attorney General or person denied right conferred by chapter; limitation on actions.
NRS 241.039	Complaints; enforcement by Attorney General; confidentiality of information compiled during investigation; subpoenas; penalty for failure or refusal to comply with subpoena; exception for public records.
NRS 241.0395	Inclusion of item acknowledging finding by Attorney General of violation by public body on next agenda of meeting of public body; effect of inclusion.
NRS 241.040	Criminal and civil penalties; members attending meeting in violation of chapter not accomplices.

Presenter: *Samantha Ladich*

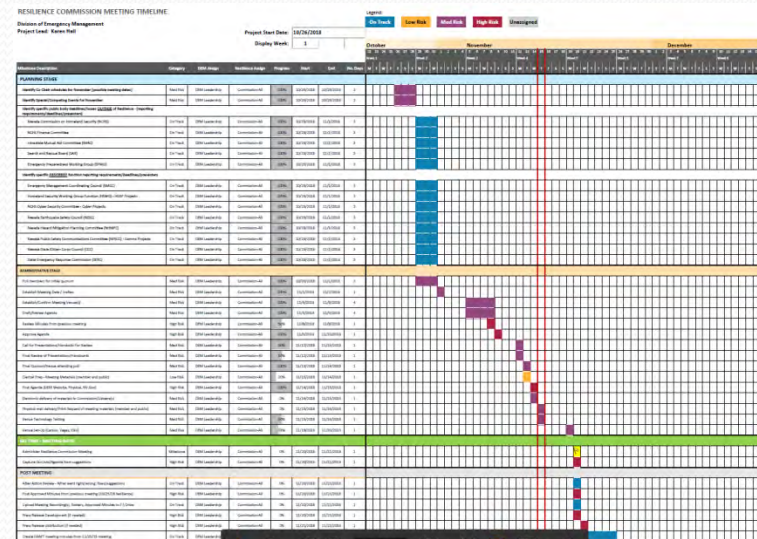


Overview of the Resilience Commission Meeting Timeline

[Agenda Item #5]

Resilience Commission Logistics

- 30-Day ***revolving*** battle rhythm
- Collaboration between DEM staff and Commissioners
- 4 Task Phases
 - Planning
 - Administrative
 - Go Time
 - Post Meeting



Presenter: *Karen Hall*



Overview of the Resilience Commission Meeting Timeline

[Agenda Item #5]

Planning Stage

Identification of:

- *Schedules*
- *Special/Competing Events*
- *Specific function deadlines both outside of and within the Commission*

Presenter: *Karen Hall*

Task Description	DEM Assign	Resilience/Other Assign	DAG	Progress	Start	End	Days to Complete
PLANNING STAGE - (Post previous meeting, Pre next meeting)							
Identify Co-Chair schedules for November (possible meeting dates)	Resilience Co-Chairs, DEM Admin	n/a	n/a	100%	10/26/2018	10/29/2018	3
Identify Special/Competing Events for November	DEM Leadership, HS SEDC	n/a	n/a	100%	10/26/2018	10/29/2018	3
Identify specific public body deadlines/issues OUTSIDE of Resilience - (reporting requirements/deadlines/presenters)							
Nevada Commission on Homeland Security (NCHS)	Cage, Anderson, DEM Admin (Leadership?)	Cage	Samantha Ladich	0%	10/29/2018	11/1/2018	3
NCHS Finance Committee	Cage, Williams, DEM Admin	Cage, Giomi (or Finance Chair)	Samantha Ladich	0%	10/29/2018	11/1/2018	3
Intrastate Mutual Aid Committee (IMAC)	Cage, Baratti, DEM Admin	Cage	Samantha Ladich	0%	10/29/2018	11/1/2018	3
Search and Rescue Board (SAR)	Cage, Burke, DEM Admin	Cage, Lynn (or current chair)	Peter Keegan	0%	10/29/2018	11/1/2018	3
Emergency Preparedness Working Group (EPWG)	Cage, Williams, DEM Admin	Cage	?	0%	10/29/2018	11/1/2018	3
Identify specific ABSORBED function reporting requirements/deadlines/presenters							
Emergency Management Coordinating Council (EMCC)	Cage, Anderson, Walser, DEM Admin	Cage		0%	10/29/2018	11/1/2018	3
Homeland Security Working Group Function (HSWG) - HSGP Projects	Cage, Anderson, Williams, Parker, Hall, DEM Admin	Cage, Steinbeck, Resilience Commission		0%	10/29/2018	11/1/2018	3
NCHS Cyber Security Committee - Cyber Projects	Cage, Anderson, Williams, DEM Analyst, DEM Admin	Cage, Steinbeck, Hahmeyer, ODCD		0%	10/29/2018	11/1/2018	3
Nevada Earthquake Safety Council (NESC)	Cage, Anderson, Woodward, DEM Admin	Kent		0%	10/29/2018	11/1/2018	3
Nevada Hazard Mitigation Planning Committee (NHMP)	Cage, Anderson, Woodward, DEM Admin	DePolo		0%	10/29/2018	11/1/2018	3
Nevada Public Safety Communications Committee (NPSCC) - Comms Projects	Cage, Anderson, Friend, Schultz, DEM Admin	Friend		0%	10/29/2018	11/1/2018	3
Nevada State Citizen Corps Council (CCC)	Cage, Williams, Parker, DEM Admin	Laffoon		0%	10/29/2018	11/1/2018	3
State Emergency Response Commission (SERC)	Cage, DEM Admin	Cage		0%	10/29/2018	11/1/2018	3



Overview of the Resilience Commission Meeting Timeline

[Agenda Item #5]

Administrative Stage

Performing:

- *Quorum Polls*
- *Meeting Dates/Invites*
- *Agenda creation/approval*
- *Minutes review*
- *Coordination of presentations*
- *Delivery of meeting materials*
- *Venue preparations/testing*

ADMINISTRATIVE STAGE - Pre Meeting								
Poll members for initial quorum	DEM Admin	n/a	n/a	100%	10/29/2018	11/1/2018	3	
Establish Meeting Date / Invites	Resilience Co-Chairs, DEM Leadership, DEM Admin	n/a	n/a	100%	11/1/2018	11/1/2018	0	
Establish/Confirm Meeting Venue(s)	DEM Admin Staff	LV (NHP, MACC, Others), Elko (ECSD)	n/a	60%	11/5/2018	11/9/2018	4	
Draft/Review Agenda	Co-Chairs, DAG, DEM Admin, DEM Data Group, DEM Leadership	n/a	n/a	20%	11/5/2018	11/9/2018	4	
Review Minutes from previous meeting	DEM Leadership	n/a		0%	11/8/2018	11/9/2018	1	
Approve Agenda	Co-Chairs, DAG, DEM Leadership	n/a	n/a	0%	11/9/2018	11/9/2018	0	
Call for Presentations/Handouts For Review	DEM Admin Staff	Presenters	n/a	0%	11/12/2018	11/13/2018	1	
Final Review of Presentations/Handouts	Co-Chairs, DEM Leadership, DEM Admin Staff	n/a	n/a	0%	11/12/2018	11/13/2018	1	
Final Quorum/Venue attending poll	DEM Admin Staff	n/a	n/a	0%	11/13/2018	11/13/2018	0	
Clerical Prep - Meeting Materials (member and public)	DEM Admin Staff	n/a	n/a	0%	11/13/2018	11/14/2018	1	
Post Agenda (DEM Website, Physical, NV.Gov)	DEM Admin Staff, Gail Powell, Sherrean Whipple	n/a	n/a	0%	11/14/2018	11/15/2018	1	
Electronic delivery of materials to Commission/Listserv(s)	DEM Admin Staff	n/a	n/a	0%	11/14/2018	11/15/2018	1	
Physical mail delivery/Print Request of meeting materials (member and public)	DEM Admin Staff	DEM South, Kerr, Laffoon, Printer Vendor	n/a	0%	11/15/2018	11/16/2018	1	
Venue Technology Testing	DEM Admin Staff, Tech Staff	Venue-specific Tech/IT Staff	n/a	0%	11/15/2018	11/16/2018	1	
Venue Set-Up (Carson, Vegas, Elko)	DEM Admin/Support Staff (LV, CC, Elko)	Kerr, Laffoon	n/a	100%	11/19/2018	11/20/2018	1	

Presenter: *Karen Hall*



Overview of the Resilience Commission Meeting Timeline

[Agenda Item #5]

Go Time and Post Meeting Performing:

- Administration of Meeting
- Capture Do-Outs/Agenda Suggestions

GO TIME - MEETING DATE								
Administer Resilience Commission Meeting	Co-Chairs, DAG, DEM Admin, DEM/Venue IT-Tech	n/a		0%	11/20/2018	11/20/2018	0	
Capture Do-Outs/Agenda item suggestions	Co-Chairs, DEM Admin	n/a		0%	11/20/2018	11/20/2018	0	
POST MEETING								
After Action Review - What went right/wrong; fixes/suggestions	DEM Leadership	n/a		0%	11/20/2018	11/21/2018	1	
Post Approved Minutes from previous meeting to DEM Website [10/25/18 Resilience]	DEM Admin, PIO, StateAdmin	n/a		0%	11/20/2018	11/21/2018	1	
Upload Meeting Recording(s), Rosters, Approved Minutes to F:\ Drive	DEM Admin	n/a		n/a	11/20/2018	11/21/2018	1	
Press Release Development (if needed)	DEM Leadership/Gail	n/a		0%	11/20/2018	11/21/2018	1	
Press Release distribution (if needed)	DEM Leadership/Gail	n/a		0%	11/21/2018	11/22/2018	1	
Create DRAFT meeting minutes from 11/20/18 meeting	DEM Admin	Transcription Service		0%	11/21/2018	11/26/2018	5	

Presenter: Karen Hall



Overview of the Current Emergency Management Strategic Plan and Development of Resilience Goals and Objectives

[Agenda Item #6]

Phases of the Emergency Management Strategic Plan

- 2016 Action Plan: Vision, Mission, Compliance Objectives
- 2017-2022 Strategic Plan: Same Vision/Mission, Detailed objectives and strategies, intended to evolve over time
- State Resilience Strategy: Implementation Plan for 2017-2022 Strategic Plan
- 2018 Interim Plan:
 - General Modifications
 - 2017-2022 SP/Resilience Strategy Crosswalk
 - Same Mission/Vision/Values/Objectives, though many objectives accomplished/in-progress
 - Intended to evolve over time

Presenters: *Caleb Cage, John Steinbeck*



Overview of the Current Emergency Management Strategic Plan and Development of Resilience Goals and Objectives

[Agenda Item #6]

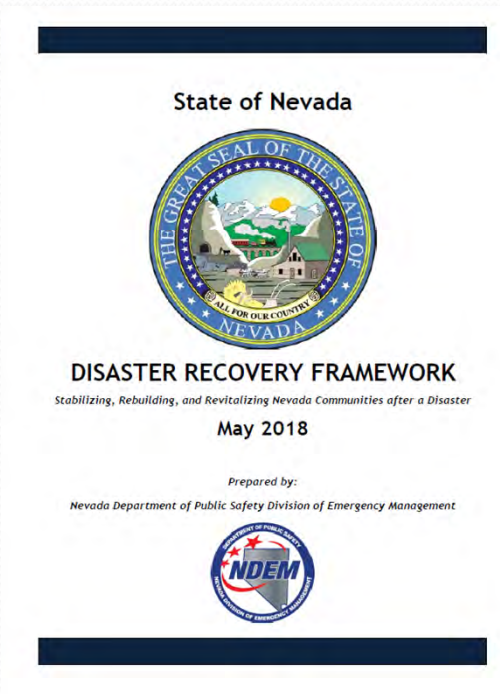
- General Discussion on Changes to the 2017-2022 Strategic Plan
- Replace Governor Sandoval's SP Framework/DPS Framework with Resilience Goal and Objectives
- Modify Vision/Mission/Objectives to make it a true statewide EM Program
- Remove Extraneous Material, Correct Pagination, Edit
- Future Meetings:
 - Review definitions of Resilience
 - Review federal/other state Resilience Goals/Objectives
 - Provide Input/Develop Maintenance Plan to Provide Ongoing Revisions
 - January meeting: Finalize Resilience Goals and Objectives for future grants/policy

Presenters: *Caleb Cage, John Steinbeck*



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]



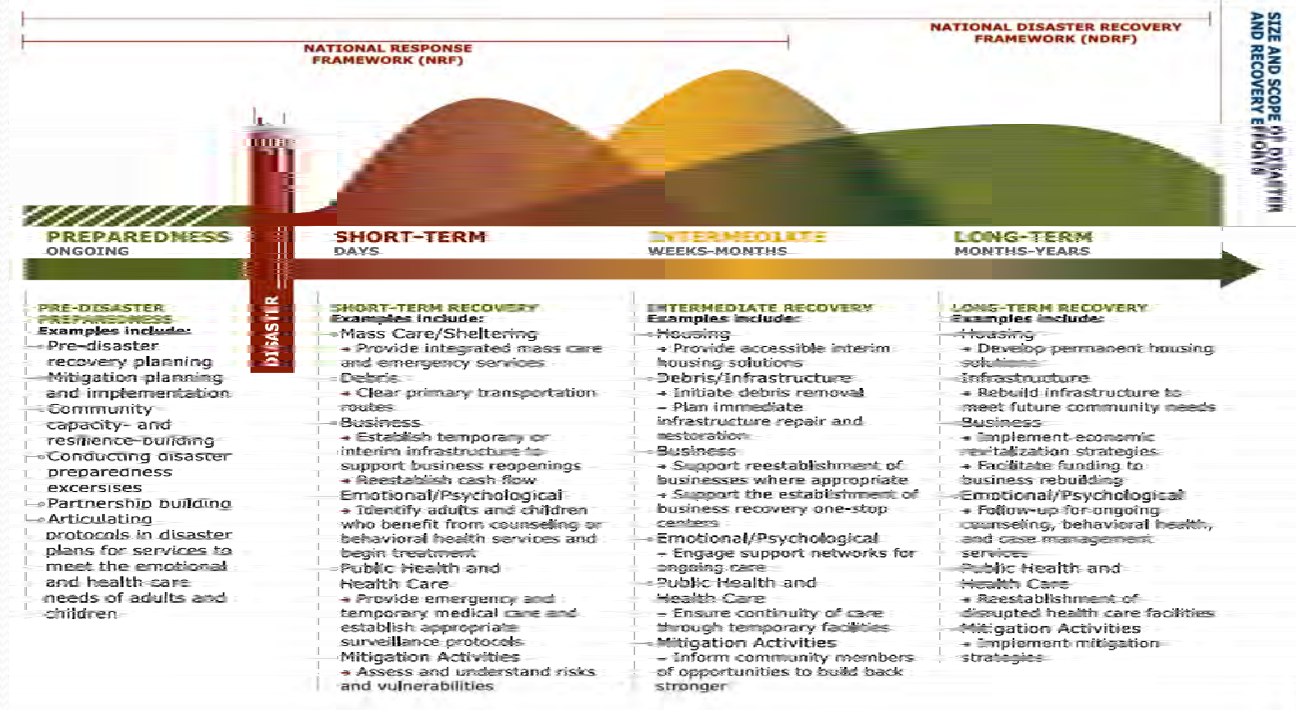
Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

The Recovery Continuum



Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

Nevada RSF Primary Agencies

Community Planning and Capacity Building

Economic

Health and Social Services

Housing

Infrastructure Systems

Natural and Cultural Resources

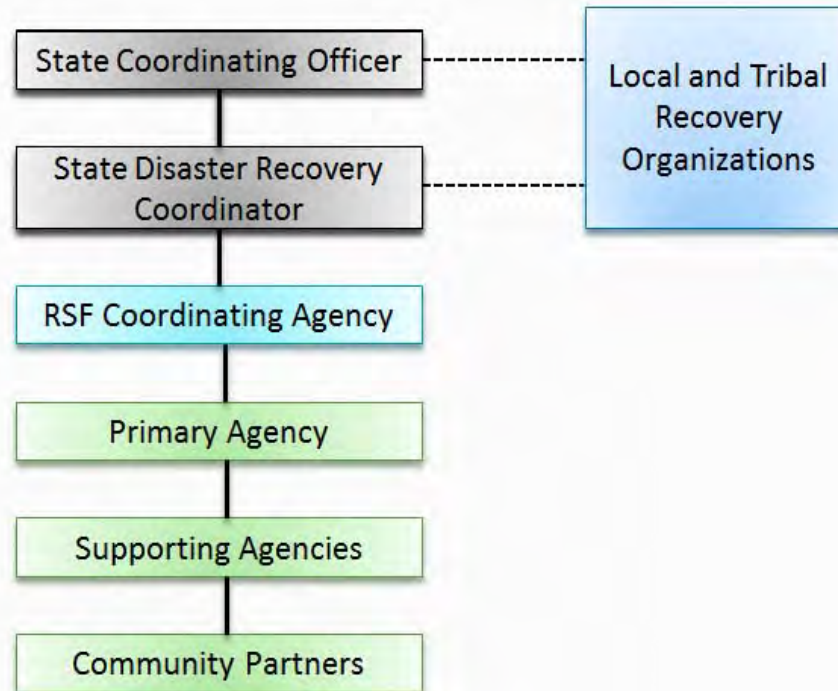


Presenter: *Suz Coyote*

Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF Organizational Structure



Presenter: Suz Coyote

Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 1 – Community Planning and Capacity Building (CPCB)

Mission

- Integrate state assets and capabilities to help local governments and impacted communities.

Activities

- Identify disaster impacts
- Provide planning support
- Promote an inclusive planning process

Primary Agency- DEM

- Kelli Anderson Emergency Management Programs Manager
- Suz Coyote, State Recovery Officer

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 2 – Economic Recovery

Mission

- Integrate the expertise of state agencies to facilitate efforts to sustain and rebuild businesses and employment, and develop economic opportunities that result in sustainable and economically resilient communities

Activities

- Provide economic development support
- Support workforce development
- Assist in the identification of economic opportunities

Primary Agency – Governors Office of Economic Development

- Matthew Moore, Deputy Director
- Patricia Herzog, Director of Rural Economic and Community Development

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 3 – Health and Social Services

Mission

- Assess public health, healthcare and social services needs; restore basic health and social services; promote independence and well-being of community members

Activities

- Provide analysis of local health and social service impacts
- Support planning for the recovery of local health and social services programs
- Identify and leverage resources to enable the recovery of local health and social services

Primary Agency- DHHS-DPBH

- | | |
|--------------------|--|
| • Malinda Southard | Public Health Preparedness Program Manager |
| • Amos Hollar | Public Health Emergency Preparedness Program Manager |
| • Danika Williams | Healthcare Preparedness Program Manager |

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 4 – Disaster Housing

Mission

- Address pre- and post-disaster housing issues and coordinate the delivery of state resources to assist with rehabilitation and reconstruction of destroyed and damaged housing or develop new permanent housing options

Activities

- Encourage decisions about land use and housing location
- Identify gaps and resolve conflicting policy issues regarding housing
- Identify and leverage resources to assist in the development of long-term housing solutions

Primary Agency- NV Housing Division

- Stephen Aichroth Housing Division Administrator
- Jacob LaRow Deputy Housing Division Administrator

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 5 – Infrastructure Systems

Mission

- Match capacity of all infrastructure systems (i.e. critical facilities, transportation, energy, water, telecommunications, etc.) to a community's demand

Activities

- Assess damage to infrastructure
- Identify and leverage resources to support the recovery of infrastructure
- Help to resolve conflicts essential for the overall recovery of impacted infrastructure systems

Primary Agency- DOA- Public Works

- Pending Appointment

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 6 – Natural and Cultural Resources

Mission

- Integrate state assets and capabilities to assist in addressing long-term environmental and cultural resource needs

Activities

- Identify opportunities to incorporate hazard mitigation into natural or cultural resource recovery projects
- Convey the relationships between natural and cultural resources and other community assets in recovery planning
- Identify and leverage resources to support the recovery of natural and cultural resources

Primary Agency- DCNR

- DCNR Samantha Thompson Public Information Officer

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

Implementation of Recovery Support Functions

- State Agencies appointed as Primary RSF
- RSF Orientations
- Primary RSFs outreach to supporting agencies
- DEM socializing the plan:
 - Incorporating it into our SCEMP and SOG
 - Training RSFs and DEM staff on the transition from response to recovery
 - Developing training and exercises for RSF partners

Presenter: *Suz Coyote*



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

Component 2 of the Statewide Resilience Strategy

- RSFs work coordinated through the meetings of the Resilience Commission
- Community Planning and Capacity Building RSF, RSF 1, will represent state's recovery efforts to Resilience Commission
- Disaster Recovery Framework will inform the Resilience Commission's goal and objectives, and support efforts to build recovery capacity through grants and policies.

Presenter: *Suz Coyote*



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 1: Supporting Agencies

- Nevada Bureau of Mines and Geology
- Nevada Department of Administration
- Nevada Department of Administration – Public Works
- Nevada Department of Business and Industry
- Nevada Department of Transportation
- Nevada Division of Environmental Protection
- Nevada Division of Forestry

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 2: Supporting Agencies

- Nevada Department of Administration
- Nevada Department of Agriculture
- Nevada Department of Business and Industry
- Nevada Department of Conservation and Natural Resources
- Nevada Department of Employment, Training, and Rehabilitation
- Nevada Department of Taxation
- Nevada Division of State Lands

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 3: Supporting Agencies

- Center for Environmental Remediation & Monitoring (Environment)
- Nevada Department of Administration
- Nevada Department of Agriculture
- Nevada Department of Employment, Training, and Rehabilitation
- Nevada Department of Education
- Nevada Division of Environmental Protection
- Nevada Division of Welfare and Support

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 4: Supporting Agencies

- Nevada Department of Administration
- Nevada Department of Business and Industry
- Nevada Department of Corrections
- Nevada Department of Education
- Nevada Department of Health & Human Services
- Nevada Division of Child and Family Services (Juvenile Justice Services)
- Nevada Division of Environmental Protection

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 5: Supporting Agencies

- Nevada Department of Administration – Buildings & Grounds
- Nevada Department of Agriculture
- Nevada Department of Business & Industry
- Nevada Department of Conservation & Natural Resources
- Nevada Department of Corrections
- Nevada Department of Education
- Nevada Department of Health & Human Services

Presenter: Suz Coyote



Overview of the Nevada Disaster Recovery Framework

[Agenda Item #7]

RSF 6: Supporting Agencies

- Nevada Bureau of Mines & Geology
- Nevada Department of Administration
- Nevada Department of Agriculture
- Nevada Department of Education
- Nevada Department of Tourism & Cultural Affairs
- Nevada Department of Wildlife
- Governor's Office of Energy

Presenter: Suz Coyote



Overview of Nevada Preparedness Efforts

[Agenda Item #8]

- **SEOC**
 - **Organization**
 - Incident Command System (ICS) and Emergency Support Functions (ESF's)
 - **Resilience Commission Role**
 - No direct role during response
 - Very important for planning, training and exercises before an event

Presenter: *Jim Walker*



Overview of Nevada Preparedness Efforts

[Agenda Item #8]

- **Planning**
 - **State Comprehensive Emergency Management Plan (SCEMP)**
 - Defines the organization of the SEOC
 - Reviewed annually
 - Revised every five years
 - Use the whole 5 year cycle to complete the revision
 - Resilience Commission provide collaboration, review and support
 - Regular reports to the Resilience Commission

Presenters: *Jim Walker*



Overview of Nevada Preparedness Efforts

[Agenda Item #8]

- **Planning**
 - **Other Plans**
 - Continuity of Operations (COOP)
 - Continuity of Government (COG)
 - Nevada Enhanced Hazard Mitigation Plan
 - Jurisdiction Plans
 - Utility, school, and resort plans

Presenters: *Jim Walker*



Overview of Nevada Preparedness Efforts

[Agenda Item #8]

- **Training and Exercise**

- The Resilience Commission will be a major contributor to the coordination of training and exercise opportunities across all jurisdictions/disciplines
- The Resilience Commission will be recommending of the funding for these programs
- Align the training and exercise programs with capability gaps identified by yearly assessments

Presenters: *Jim Walker*



Presentation on the Outline of the 2019 Resilience Commission Report

[Agenda Item #9]

- Resilience Strategy Component #4: Ongoing Annual Assessment (12/31/19)
- Purpose:
 - Measure progress
 - Document successes/findings
 - Facilitate transparency and collaboration
 - Provide opportunity for advocacy
 - Feed following year's activities

Presenters: *Caleb Cage, John Steinbeck*



Presentation on the Outline of the 2019 Resilience Commission Report

[Agenda Item #9]

- **How we Got Here:**

- Introduction/ExSum
- Background/Meeting Overview
- Strategic Plan/Resilience Goal/Obj
- 2019 Legislative Session Changes

- **Where We Are:**

- Agency Overview
- P, T, & E Overview/AAR
- Actual Disaster Overview/AAR

- Combined Threat/Hazard Assmt
- Grant Expenditure Overview

- **Where We Are Going:**

- Sustainment Project Recs
- Budgetary/policy recommendations (By hazard/discipline)

- **Conclusion:**

- Member biographies
- Glossary

Presenters: *Caleb Cage, John Steinbeck*





Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Hazard Mitigation

Any action taken to reduce or eliminate long-term risk to people and property from natural disasters.

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Hazard Mitigation Program

- Hazard Mitigation (HM) Grants/projects
- Hazard Mitigation Planning
 - State HM Plan (Enhanced)
 - Local HM Plans (All 17 Counties)
 - Technical assistance to Tribes

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Nevada Mitigation Program

DEM:

- State Hazard Mitigation Officer: *Janell Woodward*

NDWR:

- State Floodplain Manager, *Bunny Bishop*
- State Floodplain Mapping Coordinator, *Nicole Goehring*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Hazard Mitigation Assistance (HMA)

- Hazard Mitigation Grant Program (HMGP) – Post Disaster
- Pre-Disaster Mitigation (PDM) Grants
- Flood Mitigation Assistance (FMA)

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Nevada Hazard Mitigation Plans

- Plan updates in progress – 5
- Individual Plans – 12
- Regional County Plans - 2
- Tribal Plans
 - Annex to county plans – 6
 - Approved Standard Plans - 2

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

- State Plan updated in house
- Enhanced
- NHMPC Representation
- Traveling quarterly meetings



Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

HM Staff provide technical assistance

- Attend local HMP update meetings
- Provide assistance with grant applications
- HMP Annual Maintenance TTX
- Local Emergency Planning Committee
- Provide NV NFIP & Mapping Information
- Review recent events
- Review mitigation actions status
- ID new actions

Presenter: *Janell Woodward*



Churchill Annual Review Questionnaire 2014				
PLAN SECTION	QUESTIONS	YES	NO	COMMENTS
PLANNING PROCESS	Are there internal or external organizations and agencies that have been invaluable to the planning process or to mitigation action?			
	Are there procedures (e.g., meeting announcement, plan updates) that can be done more efficiently?			
	Has the Steering committee undertaken any public outreach activities regarding the HMP or implementation of mitigation actions?	xx		Flood risk when high water levels. Presentation of the USACE study, 2013
HAZARD PROFILES	Has a natural and/or human-caused disaster occurred in this reporting period?		xx	However there has been a HAZMAT incident at refinery and air quality problems from Reno Fires 2013
	Are there natural and/or human-caused hazards that have not been addressed in this HMP and should be?		xx	
	Are additional maps or new hazards studies available? If so, what have they revealed?		xx	LIDAR completed. Maps provided at TTX showing FEMA 100 year flood and LIDAR. USACE flood study on canals, 2013
VULNERABILITY ANALYSIS	Do any new critical facilities or infrastructure need to be added to the asset lists?	xx		Substation of NV Energy near dam 2015 Low head hydro electric generation facility under construction, 2015
	Have there been changes in development patterns that could influence the effects of hazards or create additional risks?		xx	
MITIGATION STRATEGY	Are there different or additional resources (financial, technical, and human) that are now available for mitigation planning?	xx		Public Health Officer
	Are the goals still applicable?			
	Should new mitigation actions be added to a community's Mitigation Action Plan?			
	Do existing mitigation actions listed in a community's Mitigation Action Plan need to be reauthorized?			
	Are the mitigation actions listed in a community's Mitigation Action Plan appropriate for available resources?			

Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

- **PDM/FMA 2018 grant cycle**
 - PDM - \$235.2 million
 - FMA - \$160 million
- **HMGP – Post Fire - \$3,400,062**
- **Cost Share – 25% cost share**

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Important Dates:

- PDM/FMA application period opened: October 1, 2018
- All applications due to DEM: December 3, 2018
- HMGP applications due to FEMA: January 24, 2019
- PDM/FMA applications due to FEMA: January 31, 2019

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

PDM/FMA Grants

- \$575,000 set aside for each state
- 1 large project per state up to \$10 million
- 1 advanced assistance grant up to \$200,000 per state

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Hazard Mitigation Grant Program (HMGP)

- Post Disaster
 - Presidential Disaster Declaration
 - Post-Fire – based on Fire Management Assistance Grants (FMAGs)

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

HMGP Project
City of Reno
Sewer Protection
Measures
Truckee River



Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]



Project Cost \$329K

Presenter: *Janell Woodward*



Presentation on the Nevada Hazard Mitigation Grant Program

[Agenda Item #10]

Eligible Activities	HMGP	PDM	FMA
1. Mitigation Projects	✓	✓	✓
Property Acquisition and Structure Demolition	✓	✓	✓
Property Acquisition and Structure Relocation	✓	✓	✓
Structure Elevation	✓	✓	✓
Mitigation Reconstruction	✓	✓	✓
Dry Floodproofing of Historic Residential Structures	✓	✓	✓
Dry Floodproofing of Non-Residential Structures	✓	✓	✓
Generators	✓	✓	✓
Localized Flood Risk Reduction Projects	✓	✓	✓
Non-Localized Flood Risk Reduction Projects	✓	✓	✓
Structural Retrofitting of Existing Buildings	✓	✓	✓
Non-Structural Retrofitting of Existing Buildings and Facilities	✓	✓	✓
Safe Room Construction	✓	✓	✓
Wind Retrofit for One- and Two-Family Residences	✓	✓	✓
Infrastructure Retrofit	✓	✓	✓
Soil Stabilization	✓	✓	✓
Wildfire Mitigation	✓	✓	✓
Post-Disaster Code Enforcement	✓		
Advance Assistance	✓		✓
5 Percent Initiative Projects*	✓		
Miscellaneous/Other**	✓	✓	✓
2. Hazard Mitigation Planning	✓	✓	✓
Planning-Related Activities	✓		
3. Technical Assistance			✓
4. Management Costs	✓	✓	✓

Presenter: Janell Woodward



Presentation on Capacities that are Recommended for Sustainment for the Upcoming Homeland Security Grant Program

[Agenda Item #11]

- Community Emergency Response Teams or Citizen Corps Projects
- Chemical, Biological, Radiological, Nuclear and Explosives
- Fusion Centers
- National Incident Management System (NIMS)
- Metropolitan Medical Response System
- Incident Management
- Cyber Security
- Continuity of Operations Planning
- Resilience/Recovery
- Communication

Presenters: *Caleb Cage, John Steinbeck*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

Opportunity For Deobligated Funds

- Process to Apply
- How much is available
- Current status of the grant
- Timeline for applications
- Process for recommending the grant priorities to FEMA
- Members of the Commission will have an opportunity to provide input on the application process, as well as the administration of the grant.

Presenter: *Kelli Anderson*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

- FFY 2016 State Homeland Security Grant Program Funds
 - **Total Available - \$423,818.43**
- FFY 2016 Urban Area Security Initiative Grant Program Funds
 - **Total Available - \$208,464.47**

Presenter: *Kelli Anderson*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

Funding is a result of the following deobligations:

Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)	
FFY16 Deobligated Funds Available as of 11/14/18	
SHSP	
Community Emerg. Resp. Team	\$ 6,527.83
Fusion Centers	\$ 115,291.85
Cybersecurity	\$ 301,998.75
Total	\$ 423,818.43
UASI	
Cyber Incident Response Plan	\$ 1,390.05
Community Emerg. Resp. Team	\$ 1,757.50
Metropolitan Med. Resp. Syst.	\$ 58,967.56
Communication	\$ 264.25
Fusion Center	\$ 146,085.11
Total	\$ 208,464.47

Presenter: Kelli Anderson



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

Priorities for Deobligations

- Community Emergency Response Teams or Citizen Corps Projects
- Chemical, Biological, Radiological, Nuclear and Explosives
- Fusion Centers
- National Incident Management System (NIMS)
- Metropolitan Medical Response System
- Incident Management
- Cyber Security
- Continuity of Operations Planning
- Resilience/Recovery
- Communication

Presenter: *Kelli Anderson*





Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

Projects Must be Compliant with the Approved FFY 2016 Core Capabilities

- Cyber Security
- Intelligence & Information Sharing
- Public Information & Warning
- Operational Coordination
- Operational Communication

Presenter: *Kelli Anderson*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

How to apply for the Deobligated funds?

- Complete the Investment Justification, Proposal and Line Item Detail Budget
- Meet funding priorities established in the FFY 2016 approved HSGP
- Must meet all FFY 2016 grant guidance compliance
- DEM must receive the final request for reimbursement by July 31, 2019
- Applications are due: Nov 30, 2018 by 5:00 PM
- Submit applications to: dhsgrants@dps.state.nv.us

Presenter: *Kelli Anderson*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

- All applicants are required to attend the Resilience Commission Meeting on December 11, 2018 in order to be eligible for deobligated funding.
- Submitters will give a brief overview of their proposed projects not to exceed 5 minutes. The only documents that will be reviewed at the 12/11/18 meeting: Investment Justification, Proposal and Line Item Detail Budget.
- Applications will be prioritized, voted on and recommendations made to the Homeland Security Finance and Homeland Security Commission

Presenter: *Kelli Anderson*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

Technical Assistance Available:

- Kelli Anderson: 775-687-0321
- Sonja Williams: 775-687-0388
- Stephanie Parker: 775-687-0306
- Annette Anderson: 775-687-0470

Or contact: DHSgrants@dps.state.nv.us

Presenter: *Kelli Anderson*



Presentation on Grant Funding Opportunities for Deobligated Funds from the Homeland Security Grant Program (HSGP)

[Agenda Item #12]

Questions on the Homeland Security Deobligation Process?



Presenter: *Kelli Anderson*

NEVADA
RESILIENCE
COMMISSION

Administrative Protocols

[Agenda Item #13 and #14]

- Public Comment
- Adjourn



Meeting Minutes Resilience Commission

Attendance	DATE	October 25, 2018
	TIME	9:00 A.M.
	LOCATION	Nevada Division of Emergency Management State Emergency Operations Center 2478 Fairview Drive Carson City, NV 89701
	METHOD	Video-Teleconference
	RECORDER	Karen Hall

Commission Member Attendance									
Member Name	Present	Member Name	Present	Member Name	Present	Member Name	Present	Member Name	Present
Caleb Cage	X	Cassandra Darrough	X	David Hunkup	X	Carolyn Levering	X	Rachel Skidmore	X
John Steinbeck	X	Craig dePolo	X	Jeremy Hynds	X	Connie Morton	X	Corey Solferino	X
Roy Anderson	X	Michael Dietrich	X	Aaron Kenneston	Abs	Todd Moss	X	Malinda Southard	X
Solome Barton	X	Dave Fogerson	Abs	Graham Kent	X	Shaun Rahmeyer	X	Mike Wilson	X
Bunny Bishop	X	Jeanne Freeman	X	Annette Kerr	X	Andy Rasor	X	Stephanie Woodard	X
Felix Castagnola	X	Melissa Friend	X	Mary Ann Laffoon	X	Carlito Rayos	X		
Bart Chambers	Abs	Mike Heidemann	X	Chris Lake	X	Misty Robinson	X		
James Chrisley	X	Eric Holt	X	Bob Leighton	X	Jim Seebeck	Abs		
Legal Representative				Entity				Present	
Samantha Ladich – Sr. Deputy Attorney General				Nevada Attorney General's Office				X	
Support Staff Analyst				Entity				Present	
Karen Hall - Analyst				Nevada Division of Emergency Management				X	
Robert Plant - Tech Support				Nevada Division of Emergency Management				X	
Paul Burke – Tech Support				Nevada Division of Emergency Management					

1. CALL TO ORDER AND ROLL CALL

Chief Caleb Cage, State Administrative Agent (SAA) called the meeting to order. Meagan Werth-Ranson, Division of Emergency Management and Homeland Security (DEM) performed roll call. Quorum was established for the meeting.

2. PUBLIC COMMENT

Chief Cage opened discussion on public comment. No comment was presented in either venue.

3. INTRODUCTION OF THE RESILIENCE COMMISSION ESTABLISHED BY EXECUTIVE ORDER (EO) 2018-4, IMPLEMENTATION OF NEVADA'S STATEWIDE RESILIENCE STRATEGY

Chief Cage welcomed the Commission members and went over administrative instructions for the Commission and public attendees. Deputy Chief John Steinbeck, Urban Area Administrator (UAA) spoke changes before the Commission that will affect the business of emergency management throughout the state with the goal of being a national model. The bar is set high due to the risks involved with strategic change. It was noted that there will be challenges and unknowns in this process, but the goal is to look for solutions. The committee functions absorbed by the Commission addressed funding associated with vital projects and the process entailed fighting over funds for quality projects. The Homeland Security Working Group process has worked extremely well in past years; however, it is not focused on statewide strategies or building relationships. With the new structure, the Commission can more readily share resources and maximize

DRAFT MINUTES – For approval at the November 20, 2018, RC Meeting

relationships. Whereas before, when committee actions remained non-actionable, those functions now have a path to move toward the Commission or the Governor. Barriers can be removed, and the process and predictability can be improved through efficiency. Chief Cage spoke to specific goals for this meeting to help frame this path. The Commission meetings are intended to be organizational with numerous actions that will lead to putting in place the strategy approved by the NCHS earlier this year. This meeting is information heavy on purpose, and dialogue is welcome. Moving forward, the intention is to ensure dialogue continues. Chief Cage spoke to the large number of boards and committees both absorbed and remaining outside of the Commission, and the difficulties in taking the fruits from those bodies and move them toward a single focus. Where there used to be multiple meetings per month, that energy will now be focused into a single meeting. Setting expectations early, the Commission will meet monthly, and the meetings may be lengthy.

Chief Cage provided an overview of the historical events leading up to the creation of this Commission emphasizing the emergencies and disasters that occurred in 2017. The response to such occurrences could be looked at as an anomaly or as an opportunity to strengthen Nevada via a paradigm shift. Included in the overview was the approval of a resilience model by the NCHS, the creation of Executive Order 2018-4 and its associated requirements, and budget recommendations put forth to address changes required. The primary component of the Statewide Resilience Strategy is this Commission, and the objectives include streamlining the public body structure and the administrative grant process. Emphasis was placed on the importance of the public body work done previously, and the necessity in leveraging capabilities and elevating policy changes. The goal is to reduce duplicative efforts and create a transparent system of systems that brings experts together to address issues facing Nevada. The membership of the Commission brings expertise of grant project history and the knowledge to address significant issues facing emergency management in Nevada. As part of the shift, Nevada has developed a Disaster Recovery Framework designed to address what emergency support functions need to do short term, mid term, and long term to recover from disasters and emergencies, and the Commission will be used to respond to identified capability gaps and enhance resiliency in a whole community approach. Planning, training, and exercise efforts will be crucial to resilience efforts. An ongoing annual assessment will be developed to capture the collaborative efforts associated with achieving desired goals. Momentum is crucial to move this model forward, and the Commission is the driver of that success. Overviews, updates, after actions, and lessons learned will be integral in upcoming meeting agendas, and opportunities will be given to address hazard and discipline specific issues.

In November, there will be a more structured agenda moving forward. Time is not on our side regarding transformation. In order to make sure wthe Commission is in sync, it needs to meet with objectives and deliverables for every meeting and prepared to make decisions at that time. For the Homeland Security Grant Program, one of the things the Co-Chairs are tasked to do is to come back with a list of sustainment projects believed too costly to not continue for the state. These are established and proven projects that have grown over time. The Commission will be asked for input on 10 projects that are the most crucial. This process started six months ago with the Threat and Hazard Identification Risk Assessment, and the ball kicks in gear in January 2019. The goal is to move into 2019 with a full set of recommendations for the NCHS. Instead of just voting on specific core capabilities, voting will move toward sustainment of capability. Anything that comes in beyond that will be competitive. Discussion ensued with requests from Dr. Craig dePolo, University of Nevada Reno Mines and Geology, to provide examples of sustainment projects. Chief Cage spoke to Community Emergency Response Team (CERT) efforts as an example of a force multiplier to assist with response and recovery efforts.

Additional information was provided on efforts to crosswalk statewide emergency management strategic plans within the resilience strategy. Processes put in place need to be responsive, accountable, and collaborative. Timelines will be developed to drive monthly deliverables of this Commission, and will be provided for input. There are several areas that still require discussion and clarification, specifically with the Emergency Management Performance Grant and Hazard Mitigation requirements. The Commission will be

DRAFT MINUTES – For approval at the November 20, 2018, RC Meeting

asked for activity updates, and will have the capability to create subcommittees for limited 6-month periods, to address specific projects. The Commission, as a result of absorbing numerous functions, will be the voice for activities and deliverables associated with the public bodies absorbed.

Jeannie Freeman, Carson City Health and Human Services, presented concern on familiarity of acronym usage, and expressed interest in obtaining an acronym glossary that can be included with the meeting materials. Deputy Chief Steinbeck spoke to concerns of absorbing many of the public body functions, and he did not want to minimize those concerns. He urged communication moving forward if things need to change. This Commission is comprised of the best talent throughout the state, and there will be homework. It will not be a Commission that is idle. Carolyn Levering, City of Las Vegas, spoke to concerns on whether all of the members had institutional knowledge on what many of the absorbed functions bring to the table, and this would be an opportunity to share that knowledge. At this time, Ms. Levering requested that in addition to presentations, if Commissioners could receive a written summary from these groups noting history of concerns, hot topic items, and immediate concerns that would be extremely helpful to increase awareness. Carlito Rayos, Las Vegas Valley Water District, spoke to the courage and determination to push this framework forward, and he is honored to be a part of this Commission. Mr. Rayos spoke to specific concerns on how technical expertise will interact with the Commission stating an example from hazard mitigation. Chief Cage spoke to this being the difficult stage of this process. What is envisioned is that the Hazard Mitigation Grant Program will rely on the State Hazard Mitigation Officer, the function of the planning subcommittee, asking for presentations on each body absorbed, and any other tool necessary. The goal is to create a foundation, with the state staff administering the process. Nevada retained its enhanced mitigation status resulting in real projects being put in place at the community level, and it's important to maintain the that function.

Graham Kent, University of Nevada Reno Seismology, asked if everyone could introduce themselves for visibility. Chief Cage agreed, and postponed that request after a short break. Upon return from break, roll call was performed.

**** Meeting Break at 11:20am; Meeting resumed at 11:30am with quorum ****

The meeting reconvened, and Chief Cage called for members to introduce themselves as requested. Members provided their introductions including their positions and current roles. Chief Cage spoke to the roles of the absent members, and requested that all members provide DEM administrative staff with short 3-5 sentence biographies that can be used for reference and be included in the annual report.

4. APPROVAL OF RESILIENCE COMMISSION BYLAWS

Chief Cage presented the Commission with the draft bylaws for review. Emphasis was placed on the mission and purpose of the Commission. An initial motion to approve the bylaws as presented was given by Mike Heidemann, Churchill County, and a second provided by Jeremy Hynds, City of Henderson. Discussion ensued to include the following highlights:

- David Hunkup, Reno Sparks Indian Colony, spoke to the necessity of creating a meeting schedule moving forward for planning purposes in addition to clarification on attendance requirements within Section VIII of the bylaws. Chief Cage indicated that the attendance requirement is meant to address members missing 2 or more consecutive meetings; however that is up for discussion. Graham Kent suggested a language change in Section VIII reflecting the following in the event absence was due to circumstances beyond the Commissioner's control: "Any member who misses more than two (2) consecutive meetings *may* be removed from the Commission.";
- Chief Cage indicated that the first sentence of Section II be amended to include Mitigation and correction to NRS reference;

DRAFT MINUTES – For approval at the November 20, 2018, RC Meeting

- Dr. Craig dePolo, University of Nevada Reno Mines and Geology, inquired on the process should there be a need for a tie breaking vote as a result of motions presented. Samantha Ladich indicated that motion fail under law if there is a tie vote;
- Dr. Chris Lake, Nevada Hospital Association, addressed Section VI and whether the language presented leaves enough room for the Commission to address important issues. Samantha Ladich, Senior Deputy Attorney General, indicated that this Commission is tasked with performing the majority of work required, and Chief Cage indicated that as the Chief of DEM, he has the ability to create committees under his authority. If necessary, an additional committee could be added to the bylaws. Dr. dePolo indicated that as long as there is that ability, the bylaw's current language is good. Additional concern was presented by Annette Kerr, Elko County, in adding more committees as the goal of resilience is to streamline the process. Ms. Kerr believes the bylaws should stay at two maximum subcommittees;
- Discussion on fixing any reference to Resiliency Commission to Resilience Commission;
- Carlito Rayos inquired how open meeting law affects this body if there is a need for an emergency meeting and the need for quorum in that event. Samantha Ladich indicated there are qualifications under law governing that issue in addition to explaining to the group that it cannot convene outside of an open meeting or talk about issues under this authority. Chief Cage indicated his wish to have Ms. Ladich provide an Open Meeting Law presentation at the next meeting;
- Jeanne Freeman spoke to Section IV with concern on whether January 1st allows enough time each year to do the report indicated. Chief Cage indicated that the components of the report will be developed throughout the year, so the final product will be more easily developed and reviewed prior to submitting the report; and
- Additional discussion was presented to allow non-substantive or grammatical corrections as necessary in addition to how bylaws would be amended in the future. Per Chief Cage, bylaw changes would have to be agendaized. The suggestion to have bylaws as an agendaized item quarterly was well received.

Chief Cage called for a new motion based upon the changes discussed, and Mike Heideman motioned to approve with changes stated in sections II, VIII, and X in addition to non-substantive or grammatical corrections. Jeremy Hynds seconded the motion. All were in favor with no opposition. Motion passed unanimously. Bylaws will be updated with approved changes and distributed to the Commission as well as put on January 2019's agenda for any revisions.

5. GRANT PERFORMANCE REVIEW

Chief Cage referred to previous discussion on this topic and added that future meetings will address full updates on all grants administered by DEM including grant performance to pursue changes or necessary requirements moving forward. Additional discussions will include Emergency Management Performance Grant (EMPG), HSGP, and Hazard Mitigation grants. Carolyn Levering inquired on how the Commission would interact with the Nevada Commission on Homeland Security (NCHS) its Finance Committee. The Commission is intended to advise for all grants administered including HSGP based on sustainment requirements per the Statewide Resilience Strategy. That process includes absorbing the previous Homeland Security Working Group vetting and recommendation process, and then forwarding that to the Finance Committee and NCHS. Other changes focus on sustainment and critical input from advisory functions including cybersecurity and communications. The Cyber Security Committee will become advisory to the Office of Cyber Defense Coordination (OCDC), and Shaun Rahmeyer will report to the Resilience Commission those findings. The function of the Nevada Public Safety Communications Committee (NPSCC) will be absorbed by this Commission.

6. PUBLIC BODY MONTHLY UPDATES

Chief Cage spoke in reference to much of the information regarding this agenda item as covered already, but emphasized future agendas will include ongoing standing updates for ongoing standing committees, commissions, and boards in addition to presentations from absorbed bodies to provide baseline information to the Commission. Misty Robinson, Southern Nevada Health District, offered updates from the State, Local, Tribal, and Territorial Government Coordinating Council (SLTTGCC) with Chief Cage agreeing that would be a good idea. Dr. Lake asked for clarification if the Hazard Mitigation Planning Committee would be an outside body, with Chief Cage clarifying the function of that body will be absorbed.

7. DISCIPLINE SPECIFIC MONTHLY UPDATES

Chief Cage spoke to the discipline specific monthly updates moving forward for those initiatives not covered under existing public bodies. Annette Kerr inquired if updates would include the State Emergency Response Commission, with Chief Cage indicating that would be added for consideration.

8. DIVISION OF EMERGENCY MANAGEMENT (DEM) OPERATIONS BRIEFING UPDATES

Chief Cage spoke to future agendas including updates on current DEM, local, and tribal operations in the areas of planning, training, exercise, emergency or disaster information, and after action reports developed.

9. PLANNING SCENARIO UPDATES

Chief Cage spoke to the number of emergency response plans DEM receives and various due dates. Current work is being done to update legislation to make due dates more cohesive. Additional efforts are being applied to address wide-ranging due dates for many other planning reports, and the goal is to inform the Commission on that process moving forward to be more proactive and less reactive. Mike Heidemann indicated that school plans are confidential per NRS 388, and if there's a way for the Commission to review such plans under state law. Chief Cage indicated that DEM's current role is compliance only, and there is no provision in current statute to approve such plans. The Chief has no intention of bringing confidential plan information to the Commission.

10. DISCUSSION ON IMPLEMENTING THE RESILIENCE COMMISSION MEETING SCHEDULE

Chief Cage opened discussion on the implementation of the Resilience Commission meeting schedule. Emphasis was placed on establishing a 30-day meeting cycle, and the input required from the Commission on establishing how to make that happen. Discussion ensued on methods to establish dates moving forward with agreement on polling the Commission for the best day of the week and week of the month. DEM administrative staff will perform the polls necessary to establish a meeting schedule for November, December, and meetings throughout in 2019.

11. PUBLIC COMMENT

Chief Cage opened discussion for public comment. Deputy Chief Steinbeck requested a contact list be distributed to Commissioners listing business contact information.

12. ADJOURN

Chief Cage called for a motion to adjourn the meeting. A motion was presented by Dr. dePolo, and a second provided by Annette Kerr. Meeting adjourned.

Resilience Commission

Meeting Timeline for 11/20/18

Task Description	DEM Assign	Resilience/Other Assign	DAG	Progress	Start	End	Days to Complete
PLANNING STAGE - [Post previous meeting, Pre next meeting]							
Identify Co-Chair schedules for November [possible meeting dates]	Resilience Co-Chairs, DEM Admin	n/a	n/a	100%	10/26/2018	10/29/2018	3
Identify Special/Competing Events for November	DEM Leadership, HS SEDC, Others as needed	n/a	n/a	100%	10/26/2018	10/29/2018	3
Identify specific public body deadlines/issues <u>OUTSIDE</u> of Resilience - (reporting requirements/deadlines/presenters)							
Nevada Commission on Homeland Security (NCHS)	Cage, Anderson, DEM Leadership, DEM Admin	Cage	Ladich	100%	10/29/2018	11/1/2018	3
NCHS Finance Committee (Funding approvals, deobs, reobs)	Cage, Williams, DEM Admin	Cage, Giomi (or Finance Chair)	Ladich	100%	10/29/2018	11/1/2018	3
Intrastate Mutual Aid Committee (IMAC)	Cage, Baratti, DEM Admin	Cage	Ladich	100%	10/29/2018	11/1/2018	3
Search and Rescue Board (SAR)	Cage, Burke, DEM Admin	Cage, Lynn (or current chair)	Keegan	100%	10/29/2018	11/1/2018	3
Emergency Preparedness Working Group (EPWG)	Cage, Williams, DEM Admin	Cage	Ladich	100%	10/29/2018	11/1/2018	3
Identify specific <u>ABSORBED</u> function reporting requirements/deadlines/presenters							
Emergency Management Coordinating Council (EMCC)	Cage, Anderson, Walser, DEM Admin	Cage	n/a	100%	10/29/2018	11/1/2018	3
Homeland Security Working Group Function (HSWG) - HSGP Projects	Cage, Anderson, Williams, Parker, Hall, DEM Admin	Cage, Steinbeck, Resilience Commission	n/a	100%	10/29/2018	11/1/2018	3
NCHS Cyber Security Committee - Cyber Projects	Cage, Anderson, Williams, DEM Analyst, DEM Admin	Cage, Steinbeck, Rahmeyer, OCDC	n/a	100%	10/29/2018	11/1/2018	3
Nevada Earthquake Safety Council (NESC)	Cage, Anderson, Woodward, DEM Admin	Kent	n/a	100%	10/29/2018	11/1/2018	3

Nevada Hazard Mitigation Planning Committee (NHMPC)	Cage, Anderson, Woodward, DEM Admin	DePolo	n/a	100%	10/29/2018	11/1/2018	3
Nevada Public Safety Communications Committee (NPSCC) - Comms Projects	Cage, Anderson, Friend, Schultz, DEM Admin	Friend	n/a	100%	10/29/2018	11/1/2018	3
Nevada State Citizen Corps Council (CCC)	Cage, Williams, Parker, DEM Admin	Laffoon	n/a	100%	10/29/2018	11/1/2018	3
State Emergency Response Commission (SERC)	Cage, DEM Admin	Cage	n/a	100%	10/29/2018	11/1/2018	3
ADMINISTRATIVE STAGE - Pre Meeting							
Poll members for initial quorum	DEM Admin	Resilience Commission	n/a	100%	10/29/2018	11/1/2018	3
Establish Meeting Date / Invites	Resilience Co-Chairs, DEM Leadership, DEM Admin	Resilience Commission	n/a	100%	11/1/2018	11/1/2018	1
Establish/Confirm Meeting Venue(s)	DEM Admin Staff	LV (NHP, MACC, Others), Elko (ECSD, Others)	n/a	100%	11/5/2018	11/9/2018	4
Draft/Review Agenda	Co-Chairs, DAG, DEM Admin, DEM Data Group, DEM Leadership	n/a	Ladich	100%	11/5/2018	11/9/2018	4
Review Minutes from previous meeting	DEM Leadership, DAG	n/a	Ladich	100%	11/8/2018	11/9/2018	1
Approve Agenda	Co-Chairs, DAG, DEM Leadership	n/a	n/a	100%	11/9/2018	11/9/2018	1
Call for Presentations/Handouts For Review	DEM Admin Staff	Resilience Commission, Outside Presenters, Others	n/a	100%	11/12/2018	11/13/2018	1
Final Review of Presentations/Handouts	Co-Chairs, DEM Leadership, DEM Admin Staff	n/a	n/a	100%	11/12/2018	11/13/2018	1
Final Quorum/Venue attending poll	DEM Admin Staff	n/a	n/a	100%	11/13/2018	11/13/2018	1
Clerical Prep - Meeting Materials (member and public)	DEM Admin Staff	n/a	n/a	100%	11/13/2018	11/14/2018	1

Post Agenda (DEM Website, Physical, NV.Gov)	DEM Admin Staff, Gail Powell, Sherrean Whipple	n/a	n/a	100%	11/14/2018	11/15/2018	1
Electronic delivery of materials to Commission/Listserv(s)	DEM Admin Staff	n/a	n/a	100%	11/14/2018	11/16/2018	2
Physical mail delivery/Print Request of meeting materials (member and public)	DEM Admin Staff	DEM South, Kerr, Laffoon, Printer Vendor	n/a	100%	11/15/2018	11/16/2018	1
Venue Technology Testing	DEM Admin Staff, Tech Staff	Venue-specific Tech/IT Staff	n/a	100%	11/15/2018	11/16/2018	1
Venue Set-Up (Carson, Vegas, Elko)	DEM Admin/Support Staff (LV, CC, Elko)	Kerr, Laffoon	n/a	100%	11/19/2018	11/20/2018	1
GO TIME - MEETING DATE							
Administer Resilience Commission Meeting	Co-Chairs, DAG, DEM Admin, DEM/Venue IT-Tech	n/a	n/a	0%	11/20/2018	11/20/2018	1
Capture Do-Outs/Agenda item suggestions	Co-Chairs, DEM Admin	Resilience Commission	n/a	0%	11/20/2018	11/20/2018	1
POST MEETING							
After Action Review - What went right/wrong; fixes/suggestions	DEM Leadership	n/a	n/a	0%	11/20/2018	11/21/2018	1
Post Approved Minutes from previous meeting to DEM Website [10/25/18 Resilience]	DEM Admin, Powell, Whipple, StateAdmin	n/a	n/a	0%	11/20/2018	11/21/2018	1
Upload Meeting Recording(s), Rosters, Approved Minutes to F:\ Drive	DEM Admin	n/a	n/a	0%	11/20/2018	11/21/2018	1
Press Release Development (if needed)	DEM Leadership/Powell	n/a	n/a	0%	11/20/2018	11/21/2018	1
Press Release distribution (if needed)	DEM Leadership/Powell	n/a	n/a	0%	11/21/2018	11/22/2018	1
Create DRAFT meeting minutes from 11/20/18 meeting	DEM Admin	Transcription Service	n/a	0%	11/21/2018	11/26/2018	5

10/29/2018

Statewide Emergency Management Partners,

Over the course of the last three years, the DPS Division of Emergency Management has embarked on an effort to build a strategic vision and a plan to realize it. This has happened in phases, first with the development of an action plan for calendar year 2016, second with the development of a this five year strategic planning framework, and finally with developing the Statewide Resilience Strategy as a method to implement this framework. Countless partners internal and external to the Division have provided invaluable and excellent input to this point, and we believe that same input will be essential to the way ahead.

The document that follows is referred to as a strategic planning framework because it is intended to provide very high level guidance that can be followed and adjusted over the next five years. It aims to provide a roadmap, not just for the Division of Emergency Management, but for statewide emergency management efforts, and one that is able to adapt with various resources and landscapes as they change and evolve over time. That is, it is intended to be a base document on which future action plans can be built.

As such, this document provides important background and context that informed the final planning framework. It begins with an overview of the process used to produce the plan, then covers the statutory requirements for the Division and how those requirements are translated through the Governor's and DPS Director's vision for public safety in Nevada and implemented through the Resilience Strategy. It concludes with the high level details of the strategic planning framework as well as current performance measures.

In partnership,



Caleb S. Cage
Chief, DPS, Division of Emergency Management

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Executive Summary

The strategic planning framework that follows is built upon over three years of effort and establishes a roadmap for the Nevada Department of Public Safety's Division of Emergency Management (DEM) and the Nevada Emergency Management Program to evolve over the period of this plan. It is based on previous strategic planning efforts with input from the statewide community, and it aims to provide a vision for the Nevada Emergency Management Program throughout the state, and not just a vision for DEM. And just as it is intended to provide a roadmap, it is also intended to evolve over time as conditions, resources, and other parts of the emergency management landscape change.

This strategic plan is derived specifically from the strategic planning effort for calendar year 2016 as well as the original framework published in January of 2017. While the initial plan provided a one-year action plan that was focused primarily on DEM's activities, the planning process still produced significant strategic planning outputs. That is to say, the vision, mission, values, and objectives previously developed remain largely unchanged in this planning document, which provides continuity and consistency and allows the Nevada Emergency Management Program to build upon the successes and momentum of the previous three years for the remainder of the time period covered in this plan.

The plan provided here is not a specific action plan that merely connects the DEM mission with supporting tasks, personnel, and timelines. Instead, this is a planning framework—a high level document that provides a general direction for DEM and its partners in the Nevada Emergency Management Program. That is, it does not merely provide strategic level vision, mission, and goal statements and tactical level implementation plans, but it aims to provide a flexible long-term vision and guidance on how to achieve that vision.

That is not just a conceptual difference between the two strategic plans, but also one that is reflected in the practical differences between the two. The previous plan provided vision, mission, and goal statements for DEM and the Nevada Emergency Management Program, where this plan provides measurable objectives for each goal and three strategies for how each goal will be achieved through partnerships and collaboration. These strategies will be carried out through the plan outlined in the final section of this document, relying on DEM team members internally, as well as statewide partners externally.

While there were numerous challenges and opportunities identified and addressed in this strategic planning effort, two were primary focuses throughout the planning process. First, the Governor's updated strategic plan presented an opportunity to the Nevada Emergency Management Program by requiring that Nevada's emergency management vision align with the "100 Resilient Cities" concept. Second, FEMA's reorganization around resilience at a national level, which is continued forward here in this strategic plan, as well as through the State Resilience Strategy, which serves as an implementation model for this plan as described here. If this plan is followed and allowed to evolve under strategic leadership and partnerships going forward, these two specific and significant challenges and opportunities can be addressed.

Organizational Depiction of Nevada’s Emergency Management Program Stakeholders

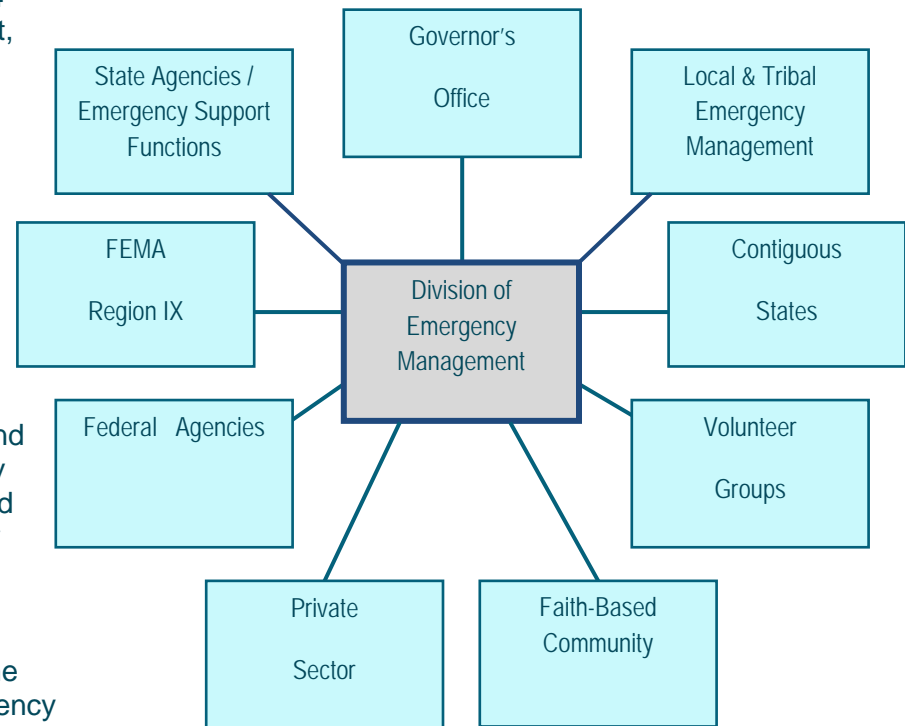
The Nevada Emergency Management Program (NV EM Program) encompasses many organizations, agencies, departments, and individuals that have a role and/or responsibility for the management and coordination of prevention, mitigation, preparedness, response, and recovery activities of its threats and hazards. This is primarily accomplished through the coordination efforts of the Division of Emergency Management (DEM) organized under NRS Chapter 414 working with its many partner stakeholders in the public government, private, and non-government sectors.

Examples of the interaction of DEM and the NV EM Program stakeholders are: the Chief of DEM and staff work closely with the Governor’s office, local, county, tribal emergency managers, other elected/appointed officials as necessary. DEM employees interact with and support several commissions, committees, and working groups comprised of individuals from the whole community (federal, state, local, tribal, private sector, business, volunteer, and faith-based sectors).

Individual subject matter experts, contractors, federal, state, local and tribal employees are involved in executing several of the emergency management functions and programs such as serving on the Hazard Mitigation Planning Committee; as instructors in training courses; or as members of the planning committee to update the State Comprehensive Emergency Management Plan.

Nevada’s EM Program also works with its stakeholder partners in the use of Nevada’s Intrastate Mutual Aid System (IMAS) or the Emergency Management Assistance Compact (EMAC) supporting mutual aid agreements within Nevada or to other states.

Nevada’s Emergency Management Program continues to incorporate its stakeholder partners in the all aspects of its emergency management activities - before, during and after disasters and/or special planned events to make Nevada more secure and resilient.



Strategic Planning Process

This phase of the strategic planning process began in July of 2015 and, through this document and subsequent efforts, will continue through 2022. It began as an effort to identify all agency requirements, assess the agency's effectiveness in carrying out those requirements, and to build a plan to make necessary improvements. Going forward, it is intended to solidify the benefits and successes of the early planning effort, and to continue to innovate and improve the capabilities and capacities of the agency and the Nevada Emergency Management Program, primarily through the implementation of the Resilience Strategy.

The strategic planning cycle that began in July of 2015 provided the foundation for this document. Through public surveys, convenings, internal staff meetings, meetings of public bodies, and other efforts, this effort resulted in a detailed strategic plan that was primarily focused on key actions for 2016. That is, the first strategic plan in this process was actually more of an action plan directed at gaining and maintaining compliance with applicable federal and state laws, grant guidance, executive orders, and other requirements. Although it was detailed out to the individual team member level within DEM, it was provided internally as a roadmap to guide agency efforts for calendar year 2016, while also being flexible enough to allow the Nevada Emergency Management Program to adapt to recommendations and input from the broader community.

In mid-2016, DEM presented its first annual report, and while this report is not a planning document itself, it provided several key opportunities for DEM and its partners. First, it aimed to establish and maintain transparency with statewide partners on activities of the Nevada Emergency Management Program, resources, and capabilities. Second, it provided baseline data for future progress and efforts to be measured against, not only by DEM, but also by emergency management leaders throughout the state. And, third, by maintaining both transparency and performance measures in future annual reports, DEM and its statewide partners can better identify challenges and opportunities and build collaborative plans to succeed together.

In the summer of 2016, development of the base strategic plan began. Because the initial plan was primarily an action plan for 2016, this planning effort was designed to be broader, not just in terms of timeframe, but also in terms of the vision and audience. Specifically, this effort was initiated to develop an actual strategic plan that spans multiple years (five, in this case), and to develop a vision for more than just a single agency, but for emergency management throughout all partnerships, jurisdictions, and sectors within the state.

The effort began on July 14, 2016, when DEM presented this five-year concept to emergency management leaders at the Emergency Managers Conference the Division hosted in Carson City. In addition to this initial meeting, DEM also hosted meetings with statewide partners to ensure that this planning effort received maximum input, but also to provide opportunities for tribal, local, and state-level partners to provide input on this plan. Finally, DEM team members were convened multiple times throughout the second half of calendar year 2016 to

provide key input on this plan, and to ensure that it not only provided a broad enough vision to be truly strategic, but also to ensure that the goals and objectives were both realistic and measurable.

Throughout this development process, many strengths, weaknesses, opportunities, and challenges were identified and influenced the development of this plan. However, the extraordinary and even unprecedented number and magnitude of emergencies and disasters in calendar year 2017 provided real-world opportunities to test this plan, to assess the significance of the challenges and opportunities previously identified, and to develop a single plan for implementing the measurable outcomes identified in this initial plan. Based on a number of presentations to the Nevada Commission on Homeland Security, the Nevada Emergency Management Program developed a Statewide Resilience Strategy to align with FEMA’s focus on resilience and to be carried out in accordance with Executive Order 2018-4. A crosswalk of the goals and objectives included in this plan and how they are implemented through the Resilience Strategy is provided here:

Crosswalk of activities toward implementing the 2017-2022 Strategic Planning Framework through Executive Order 2018-4 and the Statewide Resilience Strategy	
Vision: Nevada’s Essential Emergency and Disaster Coordinating Partner.	
Mission: Coordinating mitigation, preparedness, response, and recovery programs and resources through partnerships to sustain safe and livable communities for Nevada’s residents and visitors.	
Values: Integrity, Excellence, Courage, Accountability, Leadership, and Teamwork.	
2017-2022 Strategic Planning Framework	Executive Order 2018-4 and Statewide Resilience Strategy
Goal 1: An efficient team, strengthened by collaboration, communication, and leadership.	
Goal 1 Objective: <i>Ensure 100% of team members achieve a specified training and experience certification standard within one year of employment.</i>	
Goal 1, Strategy 1: Develop a tiered Emergency Management training and experience certification standard developed jointly with the Nevada Emergency Preparedness Association and offer certification to partners throughout the whole community.	EO 2018-4, 3.f.: Establish a state-specific certification standard for emergency managers in the state. Status: the Nevada Emergency Preparedness Association will launch this effort at the annual conference in February of 2018.

<p>Goal 1, Strategy 2: Publish an annual report to enhance internal and external communication of agency capabilities and activities, to include statewide legislative and regulatory recommendations developed jointly with the Nevada Emergency Preparedness Association.</p>	<p>EO 2018-4, 4.a.: Work with statewide partners to develop State Resilience Strategy. Resilience Strategy: Component 4 is an ongoing annual assessment through an annual report and recommendations. Status: Resilience Commission met in October of 2018 for the first time and discussed the annual report for 2019. DEM has published three annual reports since 2016, and will incorporate its report into the Resilience Commission annual report beginning in 2019. Legislative initiatives developed by various public bodies, approved by the Commission on Homeland Security, and developed as legislative bills.</p>
<p>Goal 1, Strategy 3: Operate the agency in accordance with standards required for EMAP accreditation and support accreditation for partners throughout the whole community.</p>	<p>Resilience Strategy: Built the Resilience Commission on EMAP principles and will continue to build EMAP into statewide efforts going forward.</p>
<p>Goal 2: An essential partner in the coordination of emergency and disaster resources for the Whole Community.</p>	
<p>Goal 2 Objective: <i>Effectively coordinate resources, in accordance with ICS principles, during an emergency or disaster for our top five identified threats and hazards for a 96-hour period.</i></p>	

<p>Goal 2, Strategy 1: Align all statewide risk, threat, and hazard assessments and all statewide emergency planning efforts in order to maintain enhanced mitigation designation and to develop a multi-year exercise cycle with statewide emergency management agencies.</p>	<p>EO 2018-4, 4.a.: Work with statewide partners to develop State Resilience Strategy. Also, the EO requires the development of a joint threat assessment developed by the Fusion Centers by November.</p> <p>Resilience Strategy: Component 4 is an ongoing annual assessment through an annual report and recommendations, and one aspect of this annual report will be a combined overview of all of the relevant threat and hazard assessments currently being developed.</p> <p>Status: Resilience Commission met in October of 2018 for the first time and discussed the annual report for 2019.</p>
<p>Goal 2, Strategy 2: Implement the Statewide Recovery Framework model, to include developing the Recovery Support Function framework within the State EOC.</p>	<p>EO 2018-4, 4.d.: Implement and provide training for the State Disaster Recovery Framework, including the establishment of Recovery Support Functions.</p> <p>Resilience Strategy: Components 2 of the Statewide Resilience Strategy provides a focus on local and tribal recovery.</p> <p>Status: Resilience Commission met in October of 2018 for the first time and discussed the implementation of this component. RSFs have been appointed and received initial training.</p>
<p>Goal 2, Strategy 3: Train for three-person depth at each critical position in the State EOC, including general staff and ESF partners.</p>	<p>EO 2018-4, 3.a-d.: Update the State Comprehensive Emergency Management Plan and provide training for each, and update in-state inventory of emergency response and recovery resources.</p> <p>Resilience Strategy: Component 3 of the Statewide Resilience Strategy provides a focus on local and tribal preparedness and response collaboration.</p> <p>Status: Resilience Commission met in October of 2018 for the first time and discussed the implementation of this component.</p>

<p>Goal 3: A statewide leader in sustaining and building emergency and disaster response capacity.</p>	
<p>Goal 3 Objective: Pass through 50% of comprehensive emergency management and preparedness grant awards to sub-grantees and build other efficiencies in support of localized implementation of a statewide resilience plan.</p>	
<p>Goal 3, Strategy 1: Blend, braid, and pool existing emergency management grants to ensure capacity is built against the statewide risk, threat, and hazard assessments by streamlining the advisory committee structure and grant allocation process.</p>	<p>EO 2018-4, 4.a.: Work with statewide partners to develop State Resilience Strategy, including proposals for streamlining the various grant processes for emergency management and homeland security grants. Resilience Strategy: Component 1 is the establishment of a Resilience Commission, which is a single body for grant oversight and policy development. Status: Resilience Commission met in October of 2018 for the first time. From this point forward, this public body will advise on all emergency management and homeland security grants</p>
<p>Goal 3, Strategy 2: Invest in local partnerships through a regionalized approach based on local threats and hazards versus preparedness and capacity.</p>	<p>EO 2018-4, 4.a.iv.: Develop proposals for a regional approach to resilience and preparedness. Resilience Strategy: Included in the legislative recommendations included within the Statewide Resilience Strategy is a proposal to facilitate a regional approach to emergency management. Status: This recommendation has been included in the bill draft requests submitted by the state.</p>

Goal 3, Strategy 3: Develop a statewide resilience plan for the whole community, including a focus on functional needs and a business emergency operations center

EO 2018-4, 4.a.: Work with statewide partners to develop State Resilience Strategy by July 1, 2018.

Resilience Strategy: This strategy was developed by the deadline and approved by the Homeland Security Commission on August 15, 2018.

Status: This plan has been adopted and is currently being implemented through the establishment of the Resilience Commission.

Agency Overview

DEM serves as the State of Nevada's coordinator of resources before, during, and after declared and non-declared emergencies and disasters within the state as required by the Nevada Emergency Management Program partners. Nevada's emergencies and disasters can be man-made (acts of terrorism, for example) or natural (fires, floods, and earthquakes, for example), and DEM's role is to ensure communities represented by the Nevada Emergency Management Program have the capacity to prepare for, respond to, and recover from each. DEM has a small but talented staff that is committed to using the resources provided by the federal and state government to ensure that these requirements are met.

The following portions of the Nevada Revised Statutes (NRS) outline the legally-mandated duties for DEM, the DEM Chief, and under the direction of the Director of DPS:

- NRS 414: Emergency Management
- NRS 414A: Nevada Intrastate Mutual Aid System
- NRS 415: Emergency Management Assistance Compact
- NRS 415A: Emergency Volunteer Health Act
- NRS 353: Disaster Relief Account
- NRS 239C: Homeland Security

The sections of NRS provided above detail the major responsibilities and duties carried out by DEM on behalf of the Governor and the Nevada Emergency Management Program. In general, they combine to establish DEM's role as a coordinator of emergency resources to partners throughout the state, whether local, state, or tribal. In particular, they include a wide variety of activities, including planning, training, and exercising for emergencies and disasters, coordinating resources before, during, and after emergencies and disasters, administration of Nevada's Homeland Security efforts, the State Search and Rescue Coordinator, and many others.

In addition to these foundational legal requirements are requirements outlined in other parts of the NRS. For example, NRS 388.257 outlines emergency management duties with respect to schools; NRS 281.149 outlines emergency management duties with respect to emergency communications technicians; and NRS 459.738 outlines duties with respect to the State Emergency Response Commission. It should be noted that this list does not constitute a comprehensive list of all of the statutory responsibilities and duties, but rather, simply an overview of the types of activities that are required for the Nevada Emergency Management Program.

These laws, along with resources and budget authority provided to the Division by the Governor and Legislature, provide the foundation for the daily and emergency activities of the Nevada Emergency Management Program. The duties and responsibilities outlined in these laws

are further clarified by the Governor's strategic vision for all state agencies and activities as well as by the Director of the Department of Public Safety's vision for public safety in Nevada. The Division's strategic planning effort, documented here, represents an effort to align all of the agency's duties and responsibilities as they are clarified by state executive leadership and as they are supported by resources—primarily financial and human resources. This alignment is described in further detail in subsequent sections of this plan.

Governor’s Vision and DPS Director’s Vision, Mission, and Values

The statutory responsibilities outlined above are the foundation for the activities of the Nevada Emergency Management Program. Because DEM is an executive branch agency a part of and subordinate to DPS, however, additional guidance is provided at each level with respect to emergency management at the state level. This additional guidance is used to shape how the Nevada Emergency Management Program executes its statutory duties and responsibilities as listed above, with the Governor’s strategic vision serving as the primary and most critical level of input.

Previously, the Governor’s “Strategic Planning Framework,” developed in 2011, provided an overview of the Governor’s vision for government services in Nevada. One particular aspect of the “Strategic Planning Framework” required the administration to provide for “safe and livable communities” within the state. It states: “*Nevada is a great place to live, work, and play, and State Government must provide public safety services while protecting our national and cultural resources.*” In April of 2016, the Governor released a more detailed strategic plan entitled, “Generations to Come,” which provided a new Strategic Planning Framework for 2016 through 2020.

In “Generations to Come,” the Governor provided the following updated vision for Public Safety in Nevada, which is also under the title, “Safe and Livable Communities”:

Perhaps no other responsibility of State Government is as critical as maintaining law and order and ensuring the public’s safety in an environment that is conducive to their health and well-being. This priority is necessary not only as a quality of life consideration for private citizens, but also within the context of economic development efforts, as new businesses consider relocating to Nevada and need confidence that employees and their families will be safe. Nevada’s law enforcement personnel must be sufficiently trained and equipped to respond effectively to crime and public safety incidents and emergencies, including cyber-security threats, Nevada’s safety infrastructure must be modernized to ensure optimum resiliency to natural and man-made disasters, and our families, our citizens, and our businesses must have full and complete confidence that they live, work, and operate in a state that is safe and secure. All of this must take place against the backdrop of clean air and water, with sensible environmental stewardship rooted in the cultural and historic landscape that in turn makes Nevada unique. We must provide adequate open space, including state parks, and recognize that Nevada is a state with a long history of drought, while continuing to grapple with the issue of federal control over most of Nevada’s public lands.

Under section six of the “Generations to Come” planning framework, the Governor also provided specific and updated goals and objectives for Public Safety as a Core Function in Nevada’s government. While all of these apply to DEM by virtue of its role as a subordinate agency of the Department of Public Safety, the specific goals that apply directly to emergency management within the state are listed below:

6.3 Strengthen emergency preparedness and resiliency.

6.3.1 By 2018, align Nevada’s emergency management vision with the “100 Resilient Cities Initiative” to develop innovative methods for coordinating preparedness, response, recovery, and mitigation during emergencies and disasters.

6.3.2 Align existing resources to build statewide capacity to respond to and recover from man-made or natural emergencies and disasters, focusing especially on Cyber Security.

6.3.3 Apply new technologies such as Unmanned Aerial Vehicles in a way that better prepares the state’s response capabilities to maximize emergency and disaster resiliency in the new Nevada.

6.3.4 Establish a statewide food security preparedness infrastructure that includes sustainable agricultural resources.

In addition to the Governor’s strategic vision for “Safe and Livable Communities” within Nevada, the Director of the Department of Public Safety also provides guidance into the way in which DEM carries out its duties and responsibilities. This guidance comes from various formal and informal means, and includes the Director’s statutory oversight of all divisions under DPS as well as department-wide strategic planning efforts. Specific to this strategic planning effort, the DPS vision, mission, and core values are provided here as additional refinements to the DEM statutory duties and responsibilities and the Governor’s strategic planning framework:

DPS Vision: To be a unified multi-discipline and total force organization that will provide excellent public safety services and will be known for our abilities and resource capabilities to “to take care of business” anywhere and anytime in the State of Nevada.

DPS Mission: In partnership with the people of Nevada, the Department of Public Safety provides services in support of protecting our citizens and visitors by promoting safer communities through prevention, preparedness, response, recovery, education, and enforcement.

DPS Core Values: Integrity, Excellence, Courage, Accountability, Leadership, and Teamwork.

All of this, the Governor’s “Generations to Come” framework, and the DPS Director’s stated vision, mission, and values, are incorporated into this document in various ways. These concepts and philosophies shaped the efforts to develop this planning effort, and they are reflected throughout the goals and objectives listed below. It is the intent of this plan, in other words, to ensure that DEM is performing its statutory obligations in a way that is aligned with the specified visions of the Governor and the DPS Director.

One additional point should be noted about this plan. Although it is not referenced directly within the goals and objectives, this entire plan is in attempt to fulfill a key component of the Governor’s framework. During the planning process, the “100 Resilient Cities” model has been a

driving force and it will remain a key goal going forward. This plan, in other words, aims to facilitate this effort in line with the Governor's timeline.

DEM Strategic Planning Framework

Throughout the planning process, partners and team members have requested that this document remain short and direct to maximize its usefulness. The strategic planning framework presented here aims to meet the intent of these requests while highlighting the key outcomes of the development process. More important, it also aims to provide a framework for ongoing strategic planning and execution over the next five years.

The foundation for this framework is the DEM vision, mission, values, and goals. These, which are provided below, are based on the work that was done to inform the 2016 Action Plan, although there are some very minor changes between this mission statement and the previous version. It should also be noted that the vision, mission, and goals below were entirely new to DEM as developed for the 2016 plan, and the values simply reflect the DPS values in an effort to ensure that DEM is best aligned with the culture and direction of DPS. DEM team members decided to maintain these aspects of the previous strategic plan by keeping the vision, mission, and goals largely in the same in order to continue to build upon the progress and success achieved under the previous action plan.

There are two major additions provided by this plan. First, each of the three previously developed goals now has an objective that reflects a measurable outcome that defines success for that goal. Second, each of the three goals has three strategies to achieve that goal as defined by the measurable objective.

- **Vision:** Nevada's Essential Emergency and Disaster Coordinating Partner.
- **Mission:** Coordinating mitigation, preparedness, response, and recovery programs and resources through partnerships to sustain safe and livable communities for Nevada's residents and visitors.
- **Values:** Integrity, Excellence, Courage, Accountability, Leadership, and Teamwork.
- **Goals:**
 - **Goal 1:** An efficient team, strengthened by collaboration, communication, and leadership.
 - **Goal 2:** An essential partner in the coordination of emergency and disaster resources for the Whole Community.
 - **Goal 3:** A statewide leader in sustaining and building emergency and disaster response capacity.
- **Objectives and Strategies by Goal:**

- **Goal 1: An efficient team, strengthened by collaboration, communication, and leadership.**
- **Goal 1 Objective:** *Ensure 100% of team members achieve a specified training and experience certification standard within one year of employment.*
- **Goal 1, Strategy 1:** Develop a tiered Emergency Management training and experience certification standard developed jointly with the Nevada Emergency Preparedness Association and offer certification to partners throughout the whole community.
- **Goal 1, Strategy 2:** Publish an annual report to enhance internal and external communication of agency capabilities and activities, to include statewide legislative and regulatory recommendations developed jointly with the Nevada Emergency Preparedness Association.
- **Goal 1, Strategy 3:** Operate the agency in accordance with standards required for EMAP accreditation and support accreditation for partners throughout the whole community.

Goal 2: An essential partner in the coordination of emergency and disaster resources for the Whole Community.

- **Goal 2 Objective:** *Effectively coordinate resources, in accordance with ICS principles, during an emergency or disaster for our top five identified threats and hazards for a 96-hour period.*
- **Goal 2, Strategy 1:** Align all statewide risk, threat, and hazard assessments and all statewide emergency planning efforts in order to maintain enhanced mitigation designation and to develop a multi-year exercise cycle with statewide emergency management agencies.
- **Goal 2, Strategy 2:** Implement the Statewide Recovery Framework model, to include developing the Recovery Support Function framework within the State EOC.
- **Goal 2, Strategy 3:** Train for three-person depth at each critical position in the State EOC, including general staff and ESF partners.

Goal 3: A statewide leader in sustaining and building emergency and disaster response capacity.

- **Goal 3 Objective:** *Pass through 50% of comprehensive emergency management and preparedness grant awards to sub-grantees and build other efficiencies in support of localized implementation of a statewide resilience plan.*

- **Goal 3, Strategy 1:** Blend, braid, and pool existing emergency management grants to ensure capacity is built against the statewide risk, threat, and hazard assessments by streamlining the advisory committee structure and grant allocation process.
- **Goal 3, Strategy 2:** Invest in local partnerships through a regionalized approach based on local threats and hazards versus preparedness and capacity.
- **Goal 3, Strategy 3:** Develop a statewide resilience plan for the whole community, including a focus on functional needs and a business emergency operations center.

Performance Measures

The performance measures provided below were developed as a part of the State Fiscal Year 18/19 budget process. While they do not necessarily reflect the measurable objectives defined in this report, they are often aligned and they do not contradict this five-year plan. For future budget processes, DEM should consider updating its performance measures to better reflect the desired outcomes from this plan or its successors, however, the performance measures below are provided in order to ensure transparency for the statewide emergency management community.

1. Percent of jurisdictions participating in required emergency preparedness assessments (counties, cities, and tribal nations).
2. Percent of jurisdictions participating in training and exercises (counties, cities, and tribal nations).
3. Percent of timely deployment of assets coordinated within 15 minutes.
4. Percent of training and exercise participant surveys with 80 percent satisfaction.
5. Percent of sub-grantees receiving compliance reviews.
6. Percent of staff deployments beginning within 24 hours of the request.
7. Percent of schools with current emergency response plans.
8. Percent of FEMA approved state/local jurisdiction hazard mitigation plans.
9. Percent of state and local participation in public safety broadband outreach.
10. Number of Communication Systems Inspected each fiscal year.

Next Steps

The plan that is included here is an updated version of the plan published in January of 2017. It is also an interim plan. Through the publication of this plan, as well as the 2019 update, the Nevada Emergency Management Program will continue to update needs and initiatives within this plan, and identify strategies to carry them out.

The purpose of this update to the plan is primarily to acknowledge the framework found within the January 2017 plan, and to identify how that plan has been implemented through the Resilience Strategy, which was approved in August of 2018. As the crosswalk above shows, the two planning efforts work together in accomplished the goals and objectives outlined by the Emergency Management Program in 2017. They also set the foundation for future collaboration between statewide partners, including focusing on developing the next major update to this plan in 2019.

This will occur through the Resilience Commission, which began meeting in October of 2018. This Commission will meet monthly throughout 2018 and be presented with this plan as a foundation, and as an intermediate step. As a part of their duties, the Commission will develop a State Resilience Goal and Objectives through their monthly meeting in 2019. The Goal and Objectives will serve to drive efforts for the Commission throughout the rest of the calendar year, and that will be reflected in the updated version of this strategic plan.

Specifically, this will result in specific changes to this document. Where this document relies upon statutory authority, the Governor's Strategic Planning Framework, and the Strategic Plan for the Department of Public Safety to establish its goals and objectives, the State Resilience Goal and Objectives will serve as the centerpiece for the 2019 update. This update could result in a substantial changes to the overall plan, to include changes to the vision, mission, as well as the strategies, and other items included in the current version of the plan.

In addition to collaboration toward developing this plan for the Nevada Emergency Management Program through the Resilience Commission, this plan will also be regularly reviewed and updated by team members at DEM. This will occur at weekly leadership meetings, monthly all-staff meetings, and during DEM's participation at the Resilience Commission meetings on a monthly basis. This will provide an opportunity for staff input at all levels of the agency going forward, and to ensure that this strategy remains in place for the entire Nevada Emergency Management Program.

HMA Program Grants Status						2/28/2017
Requesting Entity	Performance Period		Fed Grant	Expended	Balance	Status
HMGP 4202: Moapa						
Moapa Pre Award Engineering	10/8/2015	9/30/2017	\$74,087.00	\$42,443.18	\$31,643.82	Engineering complete
Pending			\$482,314.00		\$482,314.00	Awaiting FEMA Contractor for EHP
Management Costs			\$ 27,208.00	\$ 501.32	\$26,706.68	Awarded
			\$583,609.00		\$540,664.50	
HMGP 4303 January storms						
TRFMA						In EHP, on hold awaiting tribal agreement
Carson City Generator Well 10B			\$162,738.00		\$162,738.00	Awarded
Carson City Generator Well 11			\$162,738.00		\$162,738.00	Awarded
Carson City Generator Well 40			\$162,738.00		\$162,738.00	Awarded
Carson City Generator Well 51			\$162,738.00		\$162,738.00	Awarded
Management Costs			\$106,438.00	\$ 6,126.40	\$100,311.60	
HMGP 4307 February Storms						
Carson City Large Generator Project			\$804,806.25		\$804,806.25	Awarded
Storey County Generator			\$73,489.00		\$73,489.00	Awarded
Washoe County - Lemmon Valley					\$0.00	Awaiting Washoe County RFI response
Management Costs			\$131,510.00	\$ 706.80	\$130,803.20	Awaiting release of full MC funds from FEMA
PDM 2008						
City of Reno - Sky Tavern Wildfire	9/22/2010	12/16/2016	\$ 464,081.50	\$ 464,081.50	\$ -	Closed
Clark Co. HMP Update	9/22/2009	7/15/2012	\$ 56,985.42	\$ 49,636.97	\$ 7,348.45	Sent closing correction to FEMA
NDEM MC Funded	9/22/2009	9/22/2015	\$ 52,106.51	\$ 51,371.85	\$ 734.66	Closed
			\$ 573,173.43	\$ 565,090.32	\$ 8,083.11	Overall PDM 2008 closed - Deob \$8,083.11
PDM 2009						
Douglas TDFPD Glenbrook	6/27/2013	6/26/2017	\$ 482,580.00	\$ 94,631.45	\$ 387,948.55	Deobligating and closing
Douglas TDFPD Kingsbury	6/27/2013	6/26/2017	\$ 488,325.00	\$ 115,109.13	\$ 373,215.87	Deobligating and closing
Mgmt Costs additional deobligated					\$ 77,090.17	
NDEM MC Funded	6/27/2013	6/26/2016	\$ 38,864.25	\$ 38,742.89	\$ 121.36	Deobligating and closing
UNR MC Funded	1/1/2014	12/31/2016	\$ 58,226.25	\$ 30,456.19	\$ 27,770.06	NHMPC Closed
			\$1,067,995.50	\$ 278,939.66	\$ 838,254.59	Overall PDM 2009 grant closed - Deob \$838,254.59

HMA Program Grants Status						2/28/2017
Requesting Entity	Performance Period		Fed Grant	Expended	Balance	Status
PDM 2010 - Legislative earmark						
JES City of Reno Rosewood Dr Flood (LPDM)	3/10/2017	3/9/2020	\$ 499,500.01	\$ -	\$ 499,500.01	Awarded and in process
PDM 2010						
Douglas Co. - 395 Flood	11/19/2014	11/18/2018	\$ 875,916.00	\$ 33,272.00	\$ 842,644.00	Extension to Nov 2018
TRFMA - Demo Edison Way	6/1/2011	6/1/2014	\$ 578,793.75	\$ 311,490.47	\$ 267,303.28	Closed \$267K De-obligated Problem with levee
Churchill HMP	9/15/2010	9/14/2013	\$ 39,375.00		\$ 39,375.00	Closed \$39,375 de-obligated
Lincoln Co. HMP Update	8/31/2010	8/31/2012	\$ 23,099.76	\$ 14,767.18	\$ 8,332.58	Closed \$8332.58 De-obligated
White Pine Co. HMP	9/19/2010	3/31/2014	\$ 41,250.00	\$ 37,130.04	\$ 4,119.96	Close-out completed \$4119.96 De-obligated
Nye Co. HMP Update	9/14/2010	9/14/2013	\$ 48,810.75	\$ 48,810.75	\$ -	Closed
Storey Co. 6 Mile Canyon	5/8/2014	5/7/2017	\$ 1,115,037.05	\$ 86,886.23	\$ 1,028,150.82	Withdrawn and deobligated - Closed
NDEM MC Funded	9/1/2011	11/18/2018	\$ 182,848.16	\$ 165,890.85	\$ 16,957.31	
UNR MC Funded	9/1/2011	6/30/2015	\$ 57,879.38	\$ 57,866.68	\$ 12.70	Closed - deobligated
UNCE NFAW 2016	7/1/2016	12/31/2016	\$ 9,000.00	\$ 8,988.00	\$ 12.00	Closed - deobligated
			\$ -		\$ -	
			\$ 3,471,509.86	\$ 765,102.20	\$ 2,706,407.66	
PDM 2011						Closed
Caliente - Spring St. Flood	4/22/2014	4/21/2017	\$ 763,470.00	\$ 763,470.00	\$ -	Closed
Pershing/Lander/Humboldt HMP	7/13/2011	7/12/2014	\$ 60,004.94	\$ 58,568.23	\$ 1,438.36	Closed
MC Funded	4/22/2014	4/21/2017	\$ 82,347.66	\$ 82,203.82	\$ 143.84	Closed-out correction sent to FEMA
			\$ 905,822.60	\$ 904,242.05	\$ 1,582.20	PDM 2011 grant closed - Deob \$1582.20

HMA Program Grants Status						2/28/2017
Requesting Entity	Performance Period		Fed Grant	Expended	Balance	Status
PDM 2012						Closed
Douglas Co. HMP Update	5/21/2012	9/30/2014	\$ 102,258.00	\$ 79,643.63	\$ 22,614.37	Closed MC reduced by \$2261.44
NV State Plan Update	5/1/2012	12/31/2014	\$ 339,728.52	\$ 339,728.21	\$ 0.31	Closed
SPWB - CYC Bridge Flood	4/22/2014	4/21/2017	\$ 1,860,348.75	\$ 1,786,814.37	\$ 73,534.38	Closed and deobligated \$73,534.38**
MC Funded	5/1/2012	4/21/2017	\$ 115,682.23	\$ 107,039.45	\$ 8,642.78	De-ob \$2,261.44
<i>UNR-NBMG State Plan Update & Losses-Avoided (Rachel) - Voided</i>	<i>10/1/2016</i>	<i>12/31/2017</i>	<i>\$ 100,000.00</i>		<i>\$ 100,000.00</i>	<i>Terminated award due to closure</i>
UNCE - NFAW - 2014	7/1/2014	12/31/2014	\$ 9,000.00	\$ 8,983.80	\$ 16.20	Closed
UNCE - NV Fire Safe Council	8/1/2012	3/31/2013	\$ 3,306.05	\$ 3,306.05	\$	Completed \$8.85 to MC. Closed
NDF - State Plan Wildfire GIS	2/15/2013	4/30/2013	\$		\$	NDF deobligated full award of \$2,500
			\$ 2,530,323.55	\$ 2,325,515.51	\$ 82,190.78	PDM 2012 grant closed - \$82,190.78 deobligated
PDM 2013						Closed
Washoe Co. HMP Update	4/21/2014	9/30/2016	\$ 82,500.00	\$ 82,500.00	\$	Closed
CCSD - Seismic Valve Retrofit #1	4/21/2014	12/31/2016	\$ 249,000.00	\$ 247,791.75	\$ 1,329.07	Closed
MC Funded			\$ 24,150.00	\$ 24,150.00	\$ -	Closed
UNCE - NFAW 2015			\$ 8,814.00	\$ 8,814.00	\$	Closed
			\$ 355,650.00	\$ 354,441.75	\$ 1,329.07	PDM 2013 grant closed - \$1329.07

HMA Program Grants Status						2/28/2017
Requesting Entity	Performance Period		Fed Grant	Expended	Balance	Status
PDM 2014						
Garson City HMP Update	11/5/2014	12/31/2016	\$ 106,014.75	\$ 104,090.04	\$ 1,924.71	Closed
Lincoln County HMP Update	11/5/2014	11/4/2016	\$ 14,475.00	\$ 14,475.00	\$	Closed
Churchill County HMP Update	11/20/2014	3/31/2017	\$ 102,135.00	\$ 91,007.95	\$ 11,127.05	Closed
CCSD - Siesmic Valve Retrofit #2	11/20/2014	11/19/2016	\$ 126,000.00	\$ 126,000.00	\$	Closed
NV State Plan Update	11/26/2014	6/18/2018	\$ 300,000.00	\$ 298,113.60	\$ 1,886.40	Closed - deob \$1,886.40
— DRI	11/20/2014	11/19/2016	\$ 90,082.50	\$ 90,082.50	\$	Completed-
— DRI Gerlach, Wadsworth	1/26/2016	11/19/2016	\$ 13,475.25	\$ 13,475.25	\$	Completed
— UNR - NBMG State Plan Update MyPlan	1/1/2015	11/19/2016	\$ 77,520.00	\$ 77,520.00	\$	Completed
— UNCE - Drought Public	10/1/2015	12/30/2016	\$ 30,000.00	\$ 27,443.69	\$ 2,556.31	Completed deob back to grant for use
— UNR NBMG State Plan Update Support	5/1/2017	12/31/2017	\$ 75,500.00	\$ 73,613.60	\$ 1,886.40	Awarded May 2017
					\$	586,577.75
Douglas - State Route 88	7/1/2016	6/15/2019	\$ 1,606,500.00	\$ 3,364.75	\$ 1,603,135.25	Going through NEPA
Management Costs	11/20/2014	6/15/2019	\$ 225,512.47	\$ 54,496.94	\$ 171,015.53	
			\$ 2,767,214.97	\$ 973,683.32	\$ 1,793,531.65	
PDM 2015						Overall PDM 2015 Closing
Clark County/RHMP update	5/29/2015	11/19/2017	\$ 150,000.00	\$ 36,847.24	\$ 113,152.76	Plan approved by FEMA, Grant Closing** Deob \$113,152.76
TRFMA - Excel Bldg. Demo			\$ 250,000.00		\$ 250,000.00	Withdrawn - Levee issue
Management Costs			\$ 40,000.00	\$ 40,000.00	\$ -	
			\$ 440,000.00		\$ 363,152.76	
PDM 2016						
Lyon County HMP			\$ 154,999.50	\$ 36,152.76	\$ 118,846.74	Plan complete and submitted to FEMA County chose not to use grant funds to hire contractor for plan
TRFMA - 1725 McCarran and 5305 Mill Demo			\$ 349,989.00		\$ 349,989.00	Pending - This will be withdrawn - levee issue
TRFMA - Hidden Valley Home Elevation			\$ 875,000.00		\$ 875,000.00	Awarded and in process
MC funded			\$ 102,999.95		\$ 102,999.95	
			\$ 1,482,988.45		\$ 1,096,846.69	

HMA Program Grants Status						2/28/2017
Requesting Entity	Performance Period		Fed Grant	Expended	Balance	Status
PDM 2017						
Douglas County HMP Update	8/14/2017	3/22/2021	\$ 45,173.31		\$ 45,173.31	Awarded
Nye County HMP Update	8/14/2017	3/22/2021	\$ 77,462.29		\$ 77,462.29	Awarded
Pershing/Humboldt/Lander HMP Update						Not awarded yet
Washoe County HMP Update	8/14/2017	3/22/2021	\$ 225,000.00		\$ 225,000.00	Awarded
Management Costs	8/14/2017	3/22/2021	\$ 30,572.67		\$ 30,572.67	
Cooperating Technical Partner						
CTP 2010 - UNR MyPlan NV	9/30/2011	9/30/2013	\$ 100,000.00	\$ 99,999.42		Closed
CTP 2012 - Resiliency Meetings	9/24/2012	9/23/2014	\$ 75,000.00	\$ 75,000.00	\$	Closed
CTP 2013 - Resiliency Meetings	9/23/2013	9/22/2015	\$ 50,000.00	\$ 50,000.00	\$	Closed
CTP 2014 - Resiliency Meetings	9/26/2014	9/25/2016	\$ 30,000.00	\$ 30,000.00	\$	Closed
CTP 2015 - Resiliency Meetings	9/25/2015	9/24/2017	\$ 50,000.00	\$ 44,916.27	\$ 5,083.73	Closed - Deobligated \$5,083.73
CTP 2016 - Resiliency Meetings	9/19/2016	9/18/2019	\$ 50,000.00	\$ 26,509.75	\$ 23,490.25	In process
			\$ 355,000.00	\$ 254,999.42	\$ 28,573.98	